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## VUMC Community Practices

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Vanderbilt University Medical Center has built a strong reputation as a leader in medical education, research and patient care throughout the Southeast and the nation over the course of its 132-year history. At its heart the Vanderbilt University Medical Center is driven by discovery and the immediate incorporation of new knowledge into innovation in patient care and physician and nurse education.

Medical Education
The School of Medicine, originally part of the University of Nashville, was merged into Vanderbilt University in 1874 and awarded its first Vanderbilt medical degrees in 1875. Since the early days, a Vanderbilt medical education has been held in high esteem among its peer institutions, and that legacy continues. The School of Medicine attracts among the most accomplished and talented students in the country. They are drawn by the quality of the training, the excellence of the faculty, the collegial atmosphere between faculty and students and the close personal attention that students receive. The diverse first-year class of 2009, selected from a pool of 4,369 applicants, represents 33 states and undergraduate degrees from 60 different colleges and universities. The School of Medicine placed 17th among 125 medical schools in US News & World Report’s 2005 survey, “America’s Best Graduate Schools.”

Nursing Education
The School of Nursing, founded in 1909, was one of the nation’s first nursing programs to incorporate its curriculum into a liberal arts degree. It enters its centenary decade as one of the country’s premier nursing schools. Having phased out its undergraduate degree in 1989, the School now offers a traditional master’s program as well as a “Bridge” curriculum, which enables students from diverse backgrounds, who are not nurses, to enter master’s level study and prepare for careers in advanced practice nursing. The innovative Bridge program has served as a model for many other such programs across the country. The Ph.D. in Nursing Science Program, established in 1993, has been enhanced by the addition of two new courses of study: Clinical Research and Health Services Research – one of the first in the country launched in 2006. Last year, the Vanderbilt School of Nursing ranked 12th among private schools of nursing in the U.S. News & World Report survey of Schools of Nursing.

Research
Biomedical research at Vanderbilt has long been recognized for its contributions to the advancement of medicine. The School of Medicine claims two Nobel Laureates, Earl W. Sutherland Jr., in 1971, for his discovery of the metabolic regulating compound “cyclic AMP,” and Stanley Cohen, in 1986 for his discovery with a colleague of epidermal growth factor. The Medical School’s reputation for outstanding research is reflected in the amount of federal and private support it receives. Because of the creativity of the faculty, the School of Medicine ranks 15th overall out of 125 medical schools in the receipt of funding from the National Institutes of Health. From 2000 to 2004 Vanderbilt had a compound annual growth rate of 20.4% in NIH grant awards, the fastest growing program in the country. Eight of the School’s departments were ranked in the top ten among comparable medical school departments in receipt of NIH funding in 2004. Support for competitive research grants from all external sources was almost $300 million in 2004. Major translational research initiatives are moving discoveries from the bench to the bedside and will transform healthcare and healthcare delivery.

At the School of Nursing, faculty engage in research examining both the quality of life and quality of care provided to individuals, families, communities and populations. Faculty researchers collaborate with investigators from across the Medical Center and University, and with colleagues around the world to conduct scientific investigation in a wide variety of areas, including studies that
attempt to decrease disparities in access to health care and disparities in outcomes among populations; improve the quality of life of those suffering from diabetes, heart disease, and HIV/AIDS; promote healthy behaviors among disadvantaged and underserved populations; reduce smoking; prevent childhood obesity; improve the health of newborns; help patients cope with pain and reduce anxiety; and focus on nursing shortages, increasing the size of nursing workforce. The School prepares future researchers primarily through its Ph.D. and post-doctoral education programs.

**Patient Care**

In 2004, The Vanderbilt Clinic had over 940,000 patient visits, and more than 38,000 patients were admitted to the Vanderbilt Hospital. A principal referral center for physicians and patients throughout the region, Vanderbilt University Hospital and The Vanderbilt Clinic consistently rank among the premier health-care facilities in the United States. Vanderbilt University Hospital was the only hospital in Tennessee included on the list of America’s Best Hospitals compiled by U.S. News & World Report magazine, ranking in the top 50 in nine of 12 major specialties. Forty-six of the 67 physicians in Tennessee listed by the magazine among America’s Top Doctors practice at VUMC, and VUH was named among the nation’s top 100 hospitals by Solucient, which named Vanderbilt’s programs in cancer; ear, nose and throat; hormonal disorders; gynecology; kidney disease; orthopaedics; pulmonary disease; rheumatology; neurology; and urology as among the best such programs nationally.

Among Vanderbilt’s specialty programs is the Vanderbilt-Ingram Cancer Center (VICC). The VICC, a National Cancer Institute Comprehensive Cancer Center, provides care for cancer patients along with basic and bench-to-bedside research. The state-of-the-art research program provides the latest breakthroughs in treatments for our patients. Additionally, VUMC’s Level I trauma center, comprehensive burn center and LifeFlight air emergency transport program offer critical trauma care to a three-state region.

The Vanderbilt Children’s Hospital and its 19 specialty services, including the level IV neonatal intensive care unit and a dedicated pediatric emergency department, are the only programs of their kind in middle Tennessee.

The Vanderbilt Heart Institute has become one of the nation’s foremost cardiac research programs.

The Vanderbilt Transplant Center is the most active in the region with over 400 transplants performed in 2005.

The Faculty Practice Clinic network includes five primary care centers, three school health clinics, a women’s health center and three employer-based primary care centers. During Fiscal Year 2005, these clinics treated more than 25,000 patients. The Faculty Nurse Midwifery Service delivered 514 babies at Vanderbilt Hospital. All clinics are staffed by faculty nurse practitioners and nurse midwives. VUSN nurse practitioner/nurse midwifery students do clinical rotations at these sites as part of their education.

**Meharry-Vanderbilt Alliance**

1919 Charlotte Avenue, Suite 300
Nashville, Tennessee 37203-2106,
(615) 936-6070
www.meharry-vanderbilt.edu

Established over five years ago, this nationally recognized historic collaboration between two uniquely diverse medical education institutions and traditions has become a tremendous success. Created to foster a diverse educational and scientific environment, this partnership has focused on clinical science training, academic support, biomedical research and training, health services initiatives and an institute for community health. More than 50 students from both campuses have shared cross-cultural experiences through clerkships, residencies and fellowships benefiting student curricula and enhancing the academic support infrastructure of both institutions. The initiatives in this category focus on three specific areas: undergraduate medical education; student affairs and admissions, and information management and libraries. Collaborative efforts in research and training have resulted in an aggregate of over $100 million in grants. This joint effort has created community health initiatives which are benefitting the underserved community and represent an interdisciplinary academic unit designed to create innovative paths for the provision of evidence-based health services to disadvantaged citizens and the elimination of health disparities. In addition, the programs will support provider competence, clinical decision-making, and patient education.
Community Impact
Vanderbilt University and Medical Center, the largest private employer in middle Tennessee and second largest in the state, employs more than 18,500 and has an annual regional economic impact of approximately $4.5 billion, of which the Medical Center’s impact totals over $3.0 billion. Vanderbilt will provide more than $100 million this year in uncompensated and charity care to members of the community unable to pay for their own care. It is the largest provider in the region under the state’s Medicaid program for the poor and uninsured, TennCare. Vanderbilt consistently leads all private universities in the country in support of the United Way and Combined Charities. The Medical Center leads one of the country’s largest fundraising efforts for the American Heart Association. Vanderbilt gives to its community but it also receives support from it. In FY 05 the entities that comprise the Medical Center received more than $46 million in philanthropic gifts.

As an integral part of the Nashville community, VUMC provides such community services as the Adolescent Substance Abuse Program, the nurse-managed Vine Hill Clinic treating an underserved urban neighborhood, the maternal-infant health care outreach workers’ program in Appalachia, and the Tennessee Poison Center, an independent agency based at Vanderbilt and partially funded by VUMC.

Center for Health Services
Residence 7, Nashville, TN 37232-8180
(615) 322-4773, fax (615) 343-0325
Enhancing health in disadvantaged communities in six states, CHS programs focus on youth, adult and senior health, environmental issues, and medical education. The Maternal Infant Health Outreach Worker program, (MIHOW) trains more than 100 paraprofessional outreach workers each year, and has served more than 12,000 families since 1982. The Student Community Health Coalition helped launch more than 100 community clinics in Appalachia and provides health and fitness services for seniors in 13 Tennessee counties. The Service Training in Environmental Progress (STEP) program assists community dealing with toxic issues. The Community Heath Emphasis program trains medical students to implement public health projects.

Major Facilities at VUMC
In addition to the School of Medicine (page 15), the School of Nursing (page 23), Vanderbilt University Hospital, The Vanderbilt Clinic (page 26), and Monroe Carell Jr Children’s Hospital at Vanderbilt (page 68), major components of VUMC are as follows:

Vanderbilt-Ingram Cancer Center
691 Preston Building
(615) 936-5855, fax (615) 936-5879
www.vicc.org
The Vanderbilt-Ingram Cancer Center is Tennessee’s only Comprehensive Cancer Center designated by the National Cancer Institute and one of only 38 nationwide. This designation, the highest ranking awarded to cancer centers by the world’s foremost authority on cancer, recognizes research excellence in cancer causes, development, treatment and prevention, as well as a demonstrated commitment to community education and outreach. In addition to providing the most sophisticated cancer care available and more than 150 of the most promising therapies still under investigation, the Vanderbilt-Ingram Cancer Center offers the region’s only Family Cancer Risk Service, its first comprehensive Breast Diagnostic Center, its most complete Pain and Symptom Management Program and its only Cancer Information Program staffed by experienced oncology nurses and linked to the National Cancer Institute. Vanderbilt-Ingram Cancer Center offers its clinical trials in hometowns throughout Tennessee, Kentucky and Georgia through its Affiliate Network of hospitals and oncology practices.

Vanderbilt Center for Better Health
3401 West End Ave. Suite 290
Nashville, TN 37203-8670
(615) 322-6591, fax (615) 322-8844
www.vumc.org
The Vanderbilt Center for Better Health was created to respond to current challenges in health care. Our goal is to help organizations in all sectors of health care work together to improve quality of care, reduce practice variability, decrease medical errors, and eliminate unnecessary costs. We pursue our mission by engaging in research, creating solutions and tools, promoting education and knowledge transfer, and providing consulting and advisory services. We do this in a vendor-neutral, resource-rich environment in collaboration with other organizations seeking transformational change in the health care industry. Our research pods include the Regional Informatics initiative and the Health Care Solutions Group – a think-and act-tank jointly sponsored by Vanderbilt Medical Center and the Nashville Health Care Council.
The Vanderbilt Bill Wilkerson Center is devoted to comprehensive patient care, education and research in the field of communication disorders and diseases as well as ailments of the ear, nose and throat, and head and neck. Its programs are highly regarded nationally; U.S. News & World Report’s 2004 survey, “America’s Best Graduate Schools,” listed Vanderbilt’s special training in audiology first among 118 other programs, and speech-pathology tied for sixth out of 225 other institutions. The Department of Otolaryngology placed 15th in last year’s rankings of hospitals and medical specialties and celebrates its 20th anniversary in 2006. A new facility housing the Vanderbilt Bill Wilkerson opened in 2005.

The Vanderbilt Bill Wilkerson Center for Otolaryngology and Communication Sciences
Medical Center East,
South Tower, Suite 3200
1215 21st Ave. South, Nashville, TN 37232
(615) 936-5000, (615) 322-7267

Vanderbilt Stallworth Rehabilitation Hospital
2201 Children’s Way • (615) 320-7600
Inpatient Referral (615) 963-4030
Outpatient Referral (615) 963-4034

VSRH provides complete inpatient and outpatient services for pediatric and adult patients with neurological and orthopaedic injuries or disabilities, degenerative conditions and certain chronic ailments. It also houses the Vanderbilt Center for Multiple Sclerosis, the Nashville Area Junior Chamber of Commerce gymnasium and elements of the Junior League Center for Chronic Illnesses and Disabilities of Children. The Stallworth Rehabilitation Hospital is a joint venture with HealthSouth.

The Vanderbilt Transplant Center
801 Oxford House 37232-4753
(615) 936-0388

The Vanderbilt Transplant Center is a multidisciplinary alliance of transplant specialists. Each transplant program within the center represents a collaboration of medical and surgical professionals working together in the best interests of the transplant patient.

Vanderbilt Sports Medicine Center
Medical Center East,
South Tower, Suite 3200
Nashville, TN 37232-8828
(615) 322-7878, fax (615) 343-9893

The Vanderbilt Sports Medicine Center is a full-service medical, surgical and rehabilitative approach to acute and chronic musculoskeletal injuries.

Kim Dayani Health Promotion Center
1500 22nd Avenue South • (615) 322-4751
www.dayanicenter.org
The Kim Dayani Center is a medically based fitness/health promotion center which specializes in the modification of risk factors, including those related to cardiovascular disease, weight management, stress, sedentary lifestyle, and smoking.

Vanderbilt Heart Institute
Medical Center East,
South Tower, Suite 5209
1215 21st Ave. South 37232-8802
(615) 322-2318, fax (615) 343-1786

The Vanderbilt Heart Institute is a comprehensive heart and vascular program offering diagnosis, medical treatment, minimally invasive therapies, surgical intervention and disease management, tailored to each individual’s unique needs.

The Psychiatric Hospital at Vanderbilt
1601 23rd Avenue South • (615) 320-7770

This facility provides inpatient, partial hospitalization services to children, adolescents and adults with psychiatric and substance abuse problems. Services include 24-hour crisis assessment and a year-round accredited school for children and adolescents.

Annette and Irwin Eskind Biomedical Library
2209 Garland Avenue • (615)936-1401

This state-of-the-art library gives patrons access to information worldwide through the very latest in informatic retrieval and management technology. Traditional library services, book stacks and comfortable reading areas are also provided along with technology training and assistance.
**Medical Center Board**

Edward G. Nelson,
Chairman of the Medical Center Board;
President, Nelson Capital Corporation, Nashville

Nelson C. Andrews,
Chairman, Brookside Properties, Nashville

James W. Ayers,
Chairman of the Board, Ayers Asset Management, Inc., Parsons, TN

Dennis C. Bottorff,
Chairman, Council Ventures, Nashville

Monroe J. Carell, Jr.,
Chairman, Central Parking System, Nashville

Thomas G. Cigarran,
Chairman & CEO, American Healthways, Inc., Nashville

William S. Cochran,
Retired, Northwestern Mutual Life Insurance Company, Nashville

Thomas F. Cone,
President and CEO, Cone Oil Company, Inc., Nashville

Annette S. Eskind,
Civic Leader, Nashville

E. William Ewers, M.D.,
Internal Medicine Specialist, Nashville

William W. Featheringill,
President, Private Capital Corporation, Birmingham, AL

Gordon Gee, J.D., Ed.D.,
Chancellor, Vanderbilt University, Nashville

Joel C. Gordon,
Chairman, The Gordon Group, Nashville

John R. Hall,
Retired Chairman and CEO, Ashland, Inc., Lexington, KY

H. Rodes Hart,
Chairman and CEO, Franklin Industries, Inc., Nashville

Aubrey B. Harwell, Jr.,
Managing Partner, Neal and Harwell, Nashville

Joanne F. Hayes,
Civic Leader, Nashville

Alice I. Hooker,
Civic Leader, Nashville

Martha R. Ingram,
Chairman, Vanderbilt University Board of Trust

Orrin H. Ingram,
President and CEO, Ingram Industries Inc., Nashville

Harry R. Jacobson, M.D.,
Vice Chancellor for Health Affairs, Vanderbilt University, Nashville

Judson G. Randolph, M.D.,
Retired Pediatric Surgeon, Nashville

Stephen S. Riven,
Managing Partner, Avondale Partners, Nashville

Eugene B. Shanks, Jr.,
Financial Services Consultant, Greenwich, CT

Thomas J. Sherrard III,
Partner, Sherrard & Roe, PLC, Nashville

Julie C. Stadler,
Civic Leader, Nashville

John F. Stein,
Tennessee President, Bank of America, Nashville

Cal Turner, Jr.,
Chairman, Turner Family Foundation, Nashville

Levi Watkins Jr., M.D.,
Cardiac and Thoracic Surgeon, Baltimore, MD

James A. Webb, Jr.,
Retired, Regions Bank, Nashville

Dudley Brown White,
Civic Leader, Nashville

William M. Wilson,
President, Cherokee Equity Corporation, Nashville

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*Member of Vanderbilt University Board of Trust  Emeritus Member of Vanderbilt University Board of Trust

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**Vanderbilt University Medical Center**

**By the Numbers**

*as of September 2005*

**The School of Medicine**

<table>
<thead>
<tr>
<th>Students/Programs</th>
<th>Number</th>
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<tbody>
<tr>
<td>Medical Students</td>
<td>434</td>
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<tr>
<td>M.D./Ph.D. Students</td>
<td>49</td>
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<tr>
<td>M.D./MBA Students</td>
<td>4</td>
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<tr>
<td>M.D./J.D. Students</td>
<td>1</td>
</tr>
<tr>
<td>M.D./MPH Students</td>
<td>1</td>
</tr>
<tr>
<td>Audiology Students</td>
<td>47</td>
</tr>
<tr>
<td>Ph.D. Students</td>
<td>501</td>
</tr>
</tbody>
</table>

**Masters Of:**

- Science in Clinical Investigation: 32
- Laboratory Science: 26
- Science in Medical Physics: 16
- Public Health: 48

**House Staff**

- Residents: 627
- Clinical Fellows: 193
- Postdoctoral Research Fellows: 490

**Faculty**

- Full-time Faculty: 1,630
- Part-time/Volunteer Faculty: 996
- Emeritus Faculty: 92

**Active Medical School, Faculty and House Staff Alumni:** 13,150

**FY 05 Actual Net Revenue:** $568,700,000

**Total Sponsored Revenue:** $307,700,000 (direct and indirect costs)

**Total Endowment:** $551,000,000

**Tuition (2005-2006):** $33,200

**The School of Nursing**

<table>
<thead>
<tr>
<th>Students/Programs</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nursing Students</td>
<td>557</td>
</tr>
<tr>
<td>Bridge Program</td>
<td>156</td>
</tr>
<tr>
<td>M.S.N. Students</td>
<td>334</td>
</tr>
<tr>
<td>Special Students</td>
<td>52</td>
</tr>
<tr>
<td>Ph.D. Students</td>
<td>15</td>
</tr>
</tbody>
</table>

**Faculty**

- Full-time Faculty: 157
- Part-time Faculty: 47
- Adjunct/Adjoint Faculty: 363
- Active Nursing School Alumni: 4,100

**FY 05 Net Revenue:** $19,720,000

**Total Endowment:** $43,363,000

**Tuition (2005-2006):** $33,150
**Vanderbilt University Hospital and The Vanderbilt Clinic**

(inclusive of Monroe Carell Jr. Children’s Hospital at Vanderbilt and PHV)

- Licensed Bed Capacity: 832
- Resident Full Time Equivalents: 561
- Full Time Equivalent Employees: 7,915
- Admissions: 42,611
- Average Length of Stay (in days): 5.6
- Ambulatory Visits (including off-site): 940,018
- Emergency Room Visits: 82,051
- Uncompensated Care: $108,047,000
- Net Revenue: $987,000,000
- Total Endowment: $19,900,000

**Monroe Carell Jr. Children’s Hospital at Vanderbilt**

- Licensed Beds: 215
  - NICU: 61 (10 additional in VUH)
  - PICU: 36
  - Acute Care: 108 (plus 10 Observation beds)
- Full Time Equivalent Residents: 63
- Admissions: 10,655
- Average Length of Stay (in days): 6.3
- Ambulatory Visits (including off-site): 121,863
- Emergency Room Visits: 36,570
- Uncompensated Care: $13,150,000
- Net Revenue: $212,364,000

**The Psychiatric Hospital at Vanderbilt**

- Licensed Bed Capacity: 88
- Full Time Equivalent Employees: 174
- Admissions: 3,940
- Average Length of Stay (in days): 5.8
- Uncompensated Care: $1,200,000
- Net Revenue: $14,140,000

**Vanderbilt Stallworth Rehabilitation Hospital**

- Physicians: 6
- Beds: 80
- Nurses (full- and part-time): 53

**Fund Raising (FY05)**

- Medical Center: $1,986,080
- School of Medicine: $23,189,084
- School of Nursing: $2,968,381
- Vanderbilt University Hospital: $993,451
- Monroe Carell, Jr Children’s Hospital at Vanderbilt: $12,475,864
- Vanderbilt-Ingram Cancer Center: $4,837,221
- Total: $46,450,081

**Medical Center Net Revenue (FY05)**

- School of Medicine: $568,700,000
- School of Nursing: $19,720,000
- Vanderbilt University Hospital and
  - The Vanderbilt Clinic: $987,000,000
  - Other: $107,000,000
- Total Medical Center: $1,682,420,000

**Administration**

- Harry R. Jacobson, M.D., Vice Chancellor for Health Affairs
- Colleen Conway-Welch, Ph.D., R.N., C.N.M., Dean, School of Nursing
- Steven G. Gabbe, M.D., Dean, School of Medicine
- Norman B. Urmy, M.B.A., Executive Vice President, Clinical Affairs
- Jeffrey R. Balser, M.D., Ph.D., Associate Vice Chancellor for Research
- Ian M. Burr, M.D., Associate Vice Chancellor for Children’s Services
- Jeff M.S. Kaplan, J.D., Associate Vice Chancellor for Health Affairs
- Joel G. Lee, B.A., Associate Vice Chancellor for Medical Center Communications
- C. Wright Pinson, M.D., M.B.A., Associate Vice Chancellor for Clinical Affairs and Chief Medical Officer, Vanderbilt Medical Group
- William W. Stead, M.D., Associate Vice Chancellor for Health Affairs and Director, Informatics Center
- J. Richard Wagers, M.B.A., Senior Vice President and Chief Financial Officer
- Gordon R. Bernard, M.D., Assistant Vice Chancellor for Research
- Kenneth J. Holroyd, M.D., M.B.A., Assistant Vice Chancellor for Research
Overview

The School of Medicine at Vanderbilt University is committed to the education of physicians who are firmly grounded in the basic medical sciences, will provide compassionate care to their patients based on their evaluation and application of the latest scientific research, and will become leaders and scholars in their fields.

The medical school’s major strength lies in the quality of its students and faculty. The school provides a supportive and stimulating environment where students are encouraged to pursue individualized interests in clinical medicine and research. Our graduating students traditionally gain entrance to high quality residency programs of their choice throughout the country. The faculty, which represents a variety of specialties and research programs, has a national and international reputation for excellence in the biomedical sciences and clinical care.

Class Profile
Number of degrees granted in May 2005 117

2005-2006 Enrollment 434
First Year 105 M.D./M.B.A. 4
Second Year 105 M.D./Ph.D. Students 49
Third Year 111 M.D./J.D. 1
Fourth Year 113 M.D./M.P.H. 1

Profile of the First-Year Medical School Class
47 women, 58 men
13 underrepresented minority students
Residents of 33 states
Undergraduate degrees from 60 different colleges & universities
Average MCAT score: 11.3
Average GPA 3.73
Tuition: $33,200

Nearly 90 percent of the medical students at Vanderbilt receive financial aid. Sixty-six percent of the students receive aid from our own institution.

In total, $15,764,374 was awarded to our students with $6,890,092 funded by our School of Medicine.

Institutional aid is composed of need-based revolving loans and honor and need-based scholarships. Federal funds consist of Subsidized and Unsubsidized Stafford Loans. A variety of other sources including alternative private loans are also utilized.

As many as ten years are available for regular repayment of institutional loans following completion of a residency program. Students in the Class of 2005 who received financial aid graduated with a total average indebtedness of $118,700, including their educational debts from college.

Departments and Department Chairs
Anesthesiology: Michael S. Higgins, M.D., M.P.H. (Interim)
Biochemistry: Michael R. Waterman, Ph.D.
Biomedical Informatics: Daniel R. Masys, M.D.
Biostatistics: Frank E. Harrell, Jr., Ph.D.
Cancer Biology: Lynn M. Matrisian, Ph.D.
Cell and Developmental Biology: Susan R. Wente, Ph.D.
Emergency Medicine: Corey M. Slovis, M.D.
Hearing & Speech Sciences: Fred H. Bess, Ph.D.
Medicine: Eric G. Neilson, M.D.
Microbiology and Immunology: Jacek J. Hawiger, M.D., Ph.D.
Molecular Physiology and Biophysics: Alan D. Cherrington, Ph.D.
Neurology: Robert L. Macdonald, M.D., Ph.D.
Obstetrics and Gynecology: Nancy C. Chescheir, M.D.
Ophthalmology and Visual Sciences: Paul Sternberg, Jr., M.D.
Orthopaedics and Rehabilitation: Dan M. Spengler, M.D.
Otolaryngology: Robert H. Ossoff, D.M.D., M.D.
Pathology:
  Samuel A. Santoro, M.D., Ph.D.
Pediatrics:
  Arnold W. Strauss, M.D.
Pharmacology:
  Heidi E. Hamm, Ph.D.
Preventive Medicine:
  William Schaffner, M.D.
Psychiatry:
  Stephan H.W. Heckers, M.D.
Radiation Oncology:
  Dennis E. Hallahan, M.D.
Radiology and Radiological Sciences:
  Martin P. Sandler, M.B., Ch.B.
Section of Surgical Sciences:
  R. Daniel Beauchamp, M.D.
    Cardiac Surgery: John G. Byrne, M.D.
    Neurosurgery: George S. Allen, M.D., Ph.D.
    Oral Surgery: Scott B. Boyd, D.D.S., Ph.D.
    Pediatric Surgery: Wallace W. Neblett III, M.D.
    Plastic Surgery: R. Bruce Shack, M.D.
    Surgery: Naji N. Abumrad, M.D.
    Thoracic Surgery: Joe B. Putnam, Jr., M.D.
    Urology: Joseph A. Smith Jr., M.D.

Chairs and Professorships

Fully Endowed Chairs

Accenture Chair of Biomedical Informatics
  • Mark E. Frisse, M.D.
Dorothy B. and Theodore R. Austin Chair in Pathology
  • Samuel A. Santoro, M.D., Ph.D.
Jack and Betty Bailey Professorship in Cardiology
  • Mark E. Anderson, M.D., Ph.D.
Allan D. Bass Chair in Pharmacology
  • Randy D. Blakely, Ph.D.
Melinda Owen Bass Chair in Medicine
  • Gordon R. Bernard, M.D.
Bixler/Johnson/Mays Chair in Psychiatry
  • Herbert Y. Meltzer, M.D.
James G. Blakemore Chair in Psychiatry
  • Stephan H.W. Heckers, M.D.
  • Richard C. Shelton, M.D.
William L. Bray Chair in Urologic Surgery
  • Joseph A. Smith Jr., M.D.
Frances and John C. Burch Chair in Obstetrics & Gynecology
  • Lonnie S. Burnett, M.D.
Lucius E. Burch Chair in Reproductive Physiology and Family Planning, vacant

Betty and Lonnie S. Burnett Chair in Obstetrics and Gynecology
  • Nancy C. Chescheir, M.D.
Benjamin F. Byrd Jr. Chair in Molecular Oncology
  • Raymond N. DuBois, Jr., M.D., Ph.D.
Ann and Monroe Carell Jr. Family Chair in Pediatric Cardiology
  • Thomas P. Doyle, M.D.
Chancellor’s Chair in Medicine
  • W. Anderson Spickard, Jr., M.D.
Chancellor’s Professorship in Medicine
  • Walter J. Chazin, Ph.D.
Amos Christie Chair in Global Health
  • Sten H. Vermund, M.D., Ph.D.
Mark Collie Chair in Diabetes, vacant
Cornelius Abernathy Craig Chair in Medical & Surgical Oncology
  • David H. Johnson, M.D.
Craig-Weaver Chair in Pediatrics
  • James A. Whitlock, M.D.
Joe C. Davis Chair in Biomedical Science
  • Daryl K. Granner, M.D.
Edward and Nancy Fody Chair in Pathology, vacant
John Clinton Foshee Distinguished Chair in Surgery
  • R. Daniel Beauchamp, M.D.
Thomas F. Frist Chair in Medicine
  • John A. Oates, M.D.
Ernest W. Goodpasture Chair in Experimental Pathology, vacant*
Mary Phillips Edmonds Gray Chair in Stem Cell Biology and Tissue Regeneration, vacant
Catherine McLaughlin Hakim Chair in Medicine
  • Matthew D. Breyer, M.D.
George W. Hale Professorship in Ophthalmology
  • Paul Sternberg, Jr., M.D.
Paul V. Hamilton, M.D., Chair in Geriatrics, vacant*
Paul V. Hamilton, M.D., and Virginia E. Howd Chair in Urologic Oncology
  • Bruce J. Roth, M.D.
Elsa S. Hanigan Chair in Pulmonary Medicine
  • John H. Newman, M.D.
Joel G. Hardman Chair in Pharmacology
  • Ronald B. Emeson, Ph.D.
Ingram Chair in Surgical Sciences
  • William O. Richards, M.D.
Hortense B. Ingram Chair in Molecular Oncology
  • Harold L. Moses, M.D.
Lisa M. Jacobson Chair in Cardiovascular Medicine, vacant
Rudy W. Jacobson Chair in Pulmonary Medicine
  • James E. Loyd, M.D.
Ann Geddes Stahlman Chair in Medical Ethics
  • Larry R. Churchill, Ph.D.
Edward Claiborne Stahlman Chair in Pediatric Physiology and Cell Metabolism
  • Alexander R. Lawton III, M.D.
Gladys Parkinson Stahlman Chair in Cardiovascular Research
  • David M. Bader, Ph.D.
Gray E. B. Stahlman Chair in Neurosciences
  • Michael Aschner, Ph.D.
Major E.B. Stahlman Chair in Infectious Diseases and Inflammation, vacant
Mary Geddes Stahlman Chair in Cancer Research
  • Lawrence J. Marnett, Ph.D.
William Stokes Chair in Experimental Therapeutics
  • Dan M. Roden, M.D.
William S. Stoney Jr. Chair in Cardiac Surgery
  • John G. Byrne, M.D.
John B. Wallace Professorship in Medicine
  • Robert J. Coffey, Jr., M.D.
Mina Cobb Wallace Chair in Gastroenterology & Cancer Prevention
  • Richard M. Peek Jr., M.D.
Natalie Overall Warren Distinguished Chair in Biochemistry
  • Michael R. Waterman, Ph.D.
William C. Weaver III Chair in Neurology
  • Subramaniam Sriram, M.B./B.S.
Dorothy Overall Wells Chair in Pediatrics
  • S. K. Dey, Ph.D.
Albert and Bernard Werthan Chair in Investigative Medicine
  • Robert S. Dittus, M.D., M.P.H.
Anne Potter Wilson Distinguished Chair in Colon Cancer
  • Pelayo Correa, M.D.
Elton Yates Professorship in Autonomic Disorders
  • David Robertson, M.D.
  *Active searches underway

**Annually Funded Chairs and Professorships**

Oswald T. Avery Distinguished Chair in Microbiology
  • Jacek J. Hawiger, M.D., Ph.D.
Charles H. Best Professorship in Diabetes Research
  • Alan D. Cherrington, Ph.D.
F. Tremaine Billings Professorship in Medicine & Pharmacology
  • Jason D. Morrow, M.D.
C. Sidney Burwell Professorship in Medicine
  • Douglas E. Vaughan, M.D.
Stanley Cohen Professorship in Biochemistry
  • Richard M. Caprioli, Ph.D.
John Coniglio Chair in Biochemistry
• Neil Osheroff, M.D.
Rosalind E. Franklin Professorship in Genetics & Health Policy
• Ellen W. Clayton, J.D., M.D.
James Tayloe Gwathmey Clinician Scientist Professorship
• Jeffrey R. Balser, M.D., Ph.D.
Godfrey Hounsfield Chair in Radiology and Radiological Sciences
• Ronald R. Price, Ph.D.

Ingram Cancer Research Professorships
• H. Alex Brown, Ph.D.
• Robert J. Coffey Jr., M.D.
• David Cortez, Ph.D.
• James E. Crowe, Jr., M.D.
• Dennis E. Hallahan, M.D.
• John F. Kuttlesch Jr., M.D., Ph.D.
• Lynn M. Matrisian, Ph.D.
• Jennifer A. Pietenpol, Ph.D.
• Joe B. Putnam, M.D.
• J. Ann Richmond, Ph.D.
• Mace L. Rothenberg, M.D.
• Friedrich G. Schuening, M.D.
• Yu Shyr, Ph.D.
• Jeffrey R. Smith, M.D., Ph.D.
• Wei Zheng, M.D., Ph.D., M.P.H.
• Mary M. Zutter, M.D.

Rudolph H. Kampmeier Professorship in Medicine
• Stephen N. Davis, M.D.
Grant W. Liddle Professorship in Medicine
• Alfred L. George Jr., M.D.
Donald A.B. and Mary M. Lindberg University Professor of Biomedical Informatics
• Randolph A. Miller, M.D.
T. H. Morgan Professorship in Human Genetics
• Jonathan L. Haines, Ph.D.
Elliott V. Newman Professorship in Medicine
• Billy G. Hudson, M.D.
John C. Parker Professor of Anesthesiology Research
• Kevin Strange, Ph.D.
Norman Ty Smith Chair in Patient Safety and Medical Simulation
• Matthew B. Weinger, M.D.
Shedd Chair in Pediatric Infectious Diseases
• Peter F. Wright, M.D.
Earl W. Sutherland Jr. Professorship in Pharmacology
• Heidi E. Hamm, Ph.D.
Earl W. Sutherland Jr. Chair of Molecular Physiology & Biophysics
• Mark A. Magnuson, M.D.
University Professor of Radiology and Radiological Sciences and Biomedical Engineering
• John C. Gore, Ph.D.
Overview

Today’s complex health care system requires the availability of a critical core of nurses who are prepared for advanced and sophisticated clinical practice. These include, but are not limited to, the roles of primary care nurse practitioner, specialty care nurse practitioner, nurse midwife, clinical nurse specialist, clinical nurse leader, and health systems manager.

The capabilities of the School of Nursing were greatly expanded by the dedication in November 1998 of Patricia Champion Frist Hall, a three-story, 25,000-square-foot structure providing classroom and office space adjacent to Godchaux Hall.

Class Profile

Fall 2005 Enrollment 557  Special students 52
Bridge students 156  Ph.D. students 15
M.S.N. students 334

Financial Aid (FY05)

Last year 147 Pre-Specialty level students received over $658,000 in scholarships and tuition assistance from sources funded or controlled by the School of Nursing. Sources included endowed scholarships, foundations and the School’s operating funds.

220 Specialty level students received over $1,174,000 in scholarships and tuition assistance from sources funded or controlled by the School. Three (3) specialty students received full funding from the National Health Service Corps.

The Federal Nursing Student Loan program awarded approximately $490,100 to 126 nursing students. Pre-specialty and specialty students borrowed approximately $2,911,000 through the Federal Stafford Subsidized Loan program and over $3,415,000 in Federal Stafford Unsubsidized Loans. Both groups of students also borrowed over $8,137,000 in loans from a private organization. Private loans are packaged as part of most financial aid awards for most students. The School of Nursing Loan program awarded approximately $42,000 to 3 specialty students who were ineligible for private loans.

Dual Degree Specialties
- M.S.N./M.B.A.
- M.S.N./Ph.D. (Biomedical Engineering)
- M.S.N./M.Div.
- M.S.N./M.T.S.

Primary Care Nurse Practitioner Programs
- Adult Nurse Practitioner
  - Forensic Nursing
  - Cardiovascular Disease Prevention & Management
  - Palliative Care
- Adult Nurse Practitioner/Gerontological Nurse Practitioner
- Family Nurse Practitioner
- Pediatric Primary Care Nurse Practitioner

Specialty Care Nurse Practitioner Programs
- Acute Care Nurse Practitioner
- Neonatal Nurse Practitioner
- Family Nurse Practitioner/Acute Care Nurse Practitioner
- Nurse Midwifery
- Nurse Midwifery/Family Nurse Practitioner/Acute Care Focus
- Pediatric Acute Care Nurse Practitioner
- Psychiatric Mental Health Nurse Practitioner
- Women’s Health Nurse Practitioner
- Women’s Health Nurse Practitioner/Adult Nurse Practitioner

Management Programs (Clinical Nurse Leader/Specialists)
- Clinical Management (Clinical Nurse Specialist)
- Health Systems Management

Specialty Programs

Senior Year in absentia with:
- Birmingham Southern College
- Covenant College
- Fisk University
- Mary Baldwin College
- Maryville College
- Vanderbilt University - Peabody College
- Vanderbilt University - A&S College

Affiliation Agreements:
- University of the South
- Rhodes College
- Milsaps College

International collaborative relationship for professional exchange with:
- Bournemouth University
- Uppsala University
- Pohjois-savo Polytechnic

Partnership Program:
- BSN at Fisk University
- BSN at David Lipscomb University

Special nurse collaborative scholarship programs between VUSN and:
- Baptist Hospital
- Ochsner Clinic
- The Psychiatric Hospital at Vanderbilt
- Maury County Hospital
- Vanderbilt University Hospital
- Barren River District Health Department
Joint Center for Nursing Research
This cooperative effort between the School of Nursing, Vanderbilt University Hospital and the Nashville Veterans Administration Medical Center provides consultation and assistance to faculty, students and staff in developing and conducting independent and collaborative research.

Clinical facilities
In addition to Vanderbilt University Medical Center and the Nashville Veterans Administration Medical Center, students may have clinical assignments in public hospitals, private hospitals, mental health or community health agencies, military hospitals, nursing homes and private practices in Middle Tennessee and across the country.

Chairs
Fully Endowed Chairs
Independence Foundation Chair for Nursing Education, vacant
Martha Rivers Ingram Chair in Nursing, vacant
Valerie Potter Distinguished Chair in Nursing
  • Peter I. Buerhaus, Ph.D
Nancy and Hillard Travis Chair in Nursing
  • Colleen Conway-Welch, Ph.D.
Julia Eleanor Chenault Chair in Nursing
  • Ann Minnick, Ph.D.

Committed Chairs
Conway-Welch Chair in Nursing

Vanderbilt University Hospital and The Vanderbilt Clinic

Administration
Larry M. Goldberg, M.H.A.
  Executive Director and Chief Executive Officer; Vanderbilt University Hospital
C. Wright Pinson, M.D., M.B.A.
  Associate Vice Chancellor for Clinical Affairs
  Chief Medical Officer, Vanderbilt Medical Group
  Associate Chief of Staff, Vanderbilt University Hospital
David R. Posch, M.S.
  Chief Operating Officer, Vanderbilt Medical Group
Allen B. Kaiser, M.D.
  Chief of Staff, Vanderbilt University Hospital
  Associate Chief Medical Officer, Vanderbilt Medical Group
Marilyn A. Dubree, R.N., M.S.N.
  Associate Hospital Director, Patient Care Services; Chief Nursing Officer

Kevin B. Churchwell, M.D.
  Chief of Staff, Monroe Carell Jr Children's Hospital at Vanderbilt
Warren E. Beck, M.B.A.
  Director of Finance, Vanderbilt University Hospital
Mark E. Hubbard,
  Director of Revenue, Vanderbilt Medical Group
John W. Bingham, M.P.H.
  Director, Center for Clinical Improvement
Bryan S. Brand, M.H.A.
  Associate Hospital Director
Becky R. Keck, M.S.N., R.N.
  Assistant Hospital Director
Charlotte B. Chaney, M.B.A.,
  Assistant Hospital Director
Nancy R. Feistritzer, R.N., M.S.N.
  Assistant Hospital Director
Wendy Leutgens, R.N., M.S.N.
  Assistant Hospital Director
Martha Miers, M.S., M.B.A., MT (ASCP),
  Assistant Hospital Director
Gary Perrizo, CPA
  Director of Patient Accounting
Racy P. Peters, R.N., M.S.N.
  Director, Vanderbilt Medical Group Common Systems
Laura W. Montgomery, M.B.A.
  Director, Clinic Redesign and EMR Team
Kae A. Edington, C.P.M.S.M.
  Director, Provider Support Services
Ann Cross, R.N., M.S., M.B.A.
  Administrative Director, The Psychiatric Hospital at Vanderbilt
George C. Bolian, M.D.
  Physician Director, The Psychiatric Hospital at Vanderbilt

Patient Care Centers
Cancer
  Carol Eck, R.N., M.B.A. Administrative Director
  R. Daniel Beauchamp, M.D., Physician Director
  Mark C. Kelley, M.D., Physician Director
  Bruce J. Roth, M.D., Physician Director
Cardiac Surgery
  Robin Steaban, R.N., M.S.N. Administrative Director
  John Byrne, M.D., Physician Director
Cardiology
  Robin Steaban, R.N., M.S.N. Administrative Director
  Thomas G. DiSalvo, M.D., Physician Director
Emergency
  Brent Lemonds, R.N., M.S., E.M.T.-P., Administrative Director
  Corey M. Slovis, M.D., Physician Director
Gastroenterology/Endoscopy
   Robert M. Carlson, M.Ed., Administrative Director
   Richard M. Peek, Jr., M.D., Division Chief
   Michael Vaezi, M.D., Clinical Director

General Medicine (Inpatient)
   Robin Steaban, R.N., M.S.N. Administrative Director
   Allen B. Kaiser, M.D., Physician Director

Medical Specialties
   Robert M. Carlson, M.Ed., Administrative Director
   Thomas A. Golper, M.D., Physician Director

Neurosciences
   Janice Smith, R.N., M.Ed., Administrative Director
   George S. Allen, M.D., Ph.D., Physician Director
   Robert L. Macdonald, M.D., Ph.D., Physician Director

Ophthalmology
   Brad Logan, M.B.A., Administrative Director
   Paul Sternberg, Jr., M.D., Physician Director

Orthopaedics (Inpatient)
   Robin E. Mutz, R.N.C., M.P.P.M., Administrative Director
   Kurt P. Spindler, M.D., Physician Director

Orthopaedics and Rehabilitation (Outpatient)
   Ellen Johnson, M.A., CCC-SLP Administrative Director
   Kurt P. Spindler, M.D., Physician Director

Perioperative Services
   Nancye R. Feistritzer, R.N., M.S.N., Administrative Director
   R. Daniel Beauchamp, M.D., Physician Director
   Michael S. Higgins, M.D., Physician Director

Primary Care
   Robert M. Carlson, M.Ed., Administrative Director
   Jim Jirjis, M.D., Physician Director

Surgical Outpatient Services
   Mary A. Duvanich, R.N., M.S.N., Administrative Director
   Naji N. Abumrad, M.D., F.A.C.S., Physician Director

Surgery
   Lenys A. Biga, R.N., M.P.P.M., Administrative Director
   Naji N. Abumrad, M.D., F.A.C.S., Physician Director

Thoracic Surgery
   Robin Steaban, R.N., M.S.N., Administrative Director
   Joe B. Putnam, M.D., Physician Director

Transplantation
   Edward Zavala, M.B.A., Administrator
   C. Wright Pinson, M.D., M.B.A., Physician Director

Trauma, Burn, LifeFlight
   Lenys A. Biga, R.N., M.S.N., Administrative Director
   John A. Morris Jr., M.D., Physician Director

Women's Care
   Robin E. Mutz, R.N.C., M.P.P.M., Administrative Director
   Nancy C. Chescheir, M.D., Physician Director

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Service Chiefs, Hospital and Clinics

Chief of Staff, Vanderbilt University Hospital
   Allen B. Kaiser, M.D.

Associate Chief of Staff, Vanderbilt University Hospital
   C. Wright Pinson, M.D., M.B.A

Chief of Staff, Monroe Carell Jr. Children’s Hospital at Vanderbilt
   Kevin B. Churchwell, M.D.

Anesthesiology
   Michael S. Higgins, M.D., M.P.H., Interim Chairman,
   Vice Chairman Faculty Affairs - Jayant K. Deshpande, M.D.
   Vice Chairman, Educational Affairs - John T. Algren, M.D.
   Adult Perioperative - Michael S. Higgins, M.D., M.P.H.
   Cardiac - Robert J. Deegan, M.D., Ph.D.
   Critical Care - C. Lee Parmley, M.D.
   Multi-Specialty - James Berry, M.D.
   OB - Ellen M. Lockhart, M.D.
   Pediatrics - Ira Landsman, M.D.
   Pain Service - John G. D’Allessio, M.D.
   VA - Ann Walia, M.D.

Cardiac Surgery
   John G. Byrne, M.D.

Emergency Medicine
   Corey M. Slovis, M.D.
   Adult - Ian D. Jones, M.D.
   Pediatrics - Thomas Abramo, M.D.

Medicine
   Eric G. Neilson, M.D.
   Allen B. Kaiser, M.D., Vice-Chair for Clinical Affairs at VUH
   Brian W. Christman, M.D., Vice-Chair for Clinical Affairs at VAMC
   Allergy/Pulmonology & Critical Care Medicine -
   Gordon R. Bernard, M.D.
Psychiatry
Stephan H.W. Heckers, M.D.
Addiction Psychiatry - Peter R. Martin, M.D.
Adult Psychiatry - Richard C. Shelton, M.D.
Child and Adolescent Psychiatry - George C. Bolian, M.D.
Forensic Psychiatry - William Bernet, M.D.
Geriatric Psychiatry - Harry E. Gwirtsman, M.D.
Psychopharmacology - Herbert Y. Meltzer, M.D.
Vanderbilt Community Mental Health Center - George C. Bolian, M.D.

Radiation Oncology
Dennis E. Hallahan, M.D.
Medical Director, VUMC - Arnold W. Malcolm, M.D.
Medical Director, VICAFF - Anthony Cmelak, M.D.
Medical Director, Vanderbilt-Gateway, Clarksville - Steven Goertz, M.D.

Radiology and Radiological Sciences
Martin P. Sandler, M.B., Ch.B.
Abdominal/CT/MRI - Ronald C. Arildsen, M.D.
Center for Women's Imaging – Glynis A. Sacks, M.D.
Cool Springs Imaging – Peter M. Lams, M.D.
Emergency Radiology - Thomas A. Powers, M.D.
Hillsboro Imaging - Jack R. Mayo, M.D.
Inpatient General Radiology - Jeremy J. Kaye, M.D.
Interventional Cardiovascular Radiology - Steven G. Meranze, M.D.
Interventional Neuroradiology - Theodore C. Larson, III, M.D.
Mammography - Cheryl R. Herman, M.D.
Musculoskeletal Radiology - Jeremy J. Kaye, M.D.
Nuclear Medicine/PET - Dominique Delbeke, M.D., Ph.D.
Outpatient Radiology - Joseph Diggs, M.D.
Pediatric Radiology - Marta Hernanz-Schulman, M.D.
Thoracic Radiology- John A. Worrell, M.D.
Ultrasound - Arthur C. Fleischer, M.D.

Surgical Sciences
R. Daniel Beauchamp, M.D.
Neurological Surgery - George S. Allen, M.D., Ph.D.
Oral & Maxillofacial Surgery - Scott B. Boyd, D.D.S., Ph.D.
Division of Dentistry - Scott B. Boyd, D.D.S., Ph.D.
Division of Orthodontics - Harry L. Legan, D.D.S.
Otolaryngology - Robert H. Ossoff, D.M.D., M.D
Pediatric Surgery - Wallace W. Neblett III, M.D.
Plastic Surgery - R. Bruce Shack, M.D.
Surgery - Naji N. Abumrad, M.D.
Division of General Surgery - Kenneth W. Sharp, M.D.
Division of Hepatobiliary Surgery & Liver Transplantation - Ravi S. Chari, M.D.
Division of Surgical Oncology - Mark C. Kelley, M.D.
Division of Renal Transplantation - David Shaffer, M.D.
Division of Trauma - John A. Morris, Jr., M.D.
Division of Vascular Surgery - Thomas C. Naslund, M.D.

Thoracic Surgery
Joe B. Putnam, Jr., M.D

Urologic Surgery
Joseph A. Smith, Jr., M.D.
Key Clinical Telephone Numbers, VUMC

General Information

Clinic 322-3000
Hospital 322-5000
Children’s Hospital 936-1000

Emergency Services 322-0160
Physician Referral Service 343-4444
Department of Anesthesiology 936-2800
Obstetrical Anesthesia 936-1191
Pain Control 936-1201
Pediatric Anesthesia & Critical Care 343-0000
Department of Emergency Medicine 936-0087
Department of Family Medicine 327-6155
Department of Hearing & Speech Sciences 936-5000
Department of Medicine 322-3384
Allergy/Pulmonary
Critical Care Administration 322-3412
Asthma, Sinus, Allergy Program 936-2727
Pulmonary Medicine Practice 322-2386
Biomedical Engineering & Computing 343-1099
Cardiology Administration 936-1720
Cardiology Practice (VPCHI) 322-2318
Clinical Pharmacology 322-3304
Dermatology Administration 322-0845
Dermatology Practice 322-6485
Endocrinology/Diabetes Administration 936-1653
Endocrinology/Diabetes Practice 322-4752
Gastroenterology Administration 322-5200
Gastroenterology Practice 322-0128
Center for Human Nutrition 936-1288
General Internal Medicine Administration 936-2187
General Internal Medicine Practice 936-2187
Hematology Administration 322-4967
Hematology Practice 343-7197
Infectious Diseases Administration 322-2035
Infectious Diseases Practice 936-1174
Nephrology Administration 322-4794
Nephrology Practice 343-7592
Rheumatology Administration 322-4746
Rheumatology Practice 322-4752
Department of Neurology 936-0060
Department of Obstetrics and Gynecology 322-3385
General Obstetrics and Gynecology 322-6173
Gynecologic Oncology 322-2114
Maternal-Fetal Medicine (High Risk Obstetrics) 322-2308
Reproductive Endocrinology/Infertility 322-6576
Department of Ophthalmology and Visual Sciences 936-2020
Department of Orthopaedics & Rehabilitation 936-3391
Department of Otolaryngology 322-7267
Department of Pathology 322-2123
Anatomic Pathology 322-3058
Lab Administration 322-0126
Dermatopathology 936-0015
Hematopathology 343-9167
Neuropathology 322-3998
Renal Pathology 322-3070
Department of Patient Care Services (Nursing) 322-0735
Children’s Hospital 936-1000
Department of Pediatrics 322-3377
Adolescent/Young Adult Medicine 936-2446
Allergy 936-2727
Anesthesiology and Critical Care 343-0000
Cardiology 322-7447
Cerebral Palsy Program 343-5875
Child Development Center 936-0249
Cystic Fibrosis Program 936-2457
Down Syndrome Program 343-3696
Endocrinology 322-7427
Family Resource Center 936-2558
Gastroenterology 322-7449
General Pediatrics 936-2425
Genetics 322-7601
Hematology/Oncology 936-1762
Hemophilia Service 936-1765
Immunology/Rheumatology 322-4397
Infectious Diseases 322-2250
Neonatology 322-3475
Nephrology 322-7416
Neurology 936-0060
Neurosurgery 322-7417
Orthopaedics 343-5875
Otolaryngology 322-6180
Pain Management Center 936-1305
Psychiatry 936-3555
Pulmonary Medicine 343-7617
Spina Bifida 936-2457
Sports Medicine 322-7878
Student Health Services 322-2427
Department of Preventive Medicine 322-2017
Department of Psychiatry 322-2665
Adolescent and Child Services 327-7009
Adult Services 936-3555
Alcohol and Drug Services 936-3555
Geriatric Services 936-3555
Department of Radiation Oncology 322-2555
Clinical Centers

Addiction Center
1601 23rd Avenue South, Nashville TN 37212
(615) 327-7200
Housed within the The Psychiatric Hospital at Vanderbilt, the Vanderbilt Addiction Center provides a comprehensive approach to the treatment of alcohol/drug dependence and associated psychiatric problems for patients 18 and older. The program consists of a complete psychiatric and medical assessment and inpatient detoxification, with follow-on treatment available as required.

AIDS Project
A-2215 Medical Center North, Nashville TN 37232-2647
(615) 343-2437
The Vanderbilt AIDS Project provides support in the areas of community service, education, training and research. The project also offers a wide range of support services to AIDS patients including individual and family counseling, along with assistance for discharged patients.

Asthma/Sinus/Allergy Program (ASAP)
2611 West End Avenue, Suite 200, Nashville TN 37203
(615) 343-5733
Opened in 1997, ASAP was the first clinic in the nation to offer comprehensive treatment of all airway diseases and disorders in a centralized location.

Vanderbilt Bill Wilkerson Center for Otolaryngology & Communication Sciences
Medical Center East - South Tower
1215 21st Ave South
Nashville, TN 37232-8718
(615) 936-5000
Balance and Hearing Center
Southeast Nashville Hearing Center
(615) 322-4327
(615) 781-3733
St. Thomas Audiology
(615) 222-3132
The Hearing Centers offer state-of-the-art diagnostic and rehabilitative services to persons with hearing loss and vestibular disorders.

The Scottish Rite Masons Research Institute for Communication Disorders
1215 21st Avenue South, Nashville, TN 37232
(615) 936-5000
The Scottish Rite Institute conducts research and provides intervention in the field of child language disorders and other communication delays.
The Pi Beta Phi Rehabilitation Institute
9211 Medical Center East - South Tower
1215 21st Ave. South, Nashville, TN 37232-8590
(615) 936-5040
The Pi Beta Phi Rehabilitation Institute provides comprehensive rehabilitation and community reintegration services to individuals who are recovering from a traumatic brain injury.

Breast Center
2500 Village at Vanderbilt Nashville TN 37232-8534
(615) 322-2064
The Vanderbilt Breast Center is a unique clinical setting in which women can obtain comprehensive breast health care in a single location. Services include mammography, breast ultrasound, clinical breast examination, stereotactic biopsy, and surgical evaluation.

Burn Center
11 South, Vanderbilt University Hospital, Nashville TN 37232-7175
(615) 322-4590
Vanderbilt’s 20-bed Comprehensive Burn Center is staffed by physicians, nurses, therapists and support personnel including psychiatrists, social workers and a chaplain who work as a team to provide the most advanced technology and treatment methods to burned adult and pediatric patients.

Center for Human Nutrition, Adult Practice
514 Medical Arts Building, Nashville, TN 37232-2713
(615) 936-1288
The Center for Human Nutrition specializes in providing evaluation and treatment for high risk obesity patients and malnourished patients requiring nutritional support interventions.

Clinical and Research Ethics
319 Oxford House, Nashville TN 37232-4350
(615) 936-2686
The center’s objectives are to promote ethically sensitive patient care and an informed patient population; to assist in developing an educated citizenry within the Medical Center, the University, and the surrounding community; and to encourage thoughtful deliberation concerning the moral and ethical issues pertaining to the health care system.

Clinical Improvement Center
B-131 VUH, Nashville TN 37232-7220
(615) 322-3366
The aim of the Center for Clinical Improvement is to systematically and continuously improve care based on the Institute of Medicine’s (IOM) dimensions of care (Safe, Timely, Effective, Efficient, Patient-Centered and Equitable); to collaboratively assess and communicate measures of quality; to develop new knowledge, tools and resources to advance the science of improvement; and to disseminate improvement science knowledge to current and future health care professionals.

Community Mental Health Center
2200 Village at Vanderbilt, Nashville TN 37232-8646
(615) 322-2028
The CMHC provides a broad range of mental health care to children, adolescents and adults. Special emphasis is placed on serving individuals with serious and persistent mental illness.

Comprehensive Care Center
345 24th Ave South, Suite 103, Nashville TN 37203
(615) 321-9556 • Fax (615) 322-2350
The Comprehensive Care Center, a collaborative enterprise between Vanderbilt Medical Center and a community hospital, is an outpatient medical facility that provides medical care for HIV/AIDS patients. The center also offers screening and enrollment in AIDS clinical studies.

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**Craniofacial Surgery Center**
3630 The Vanderbilt Clinic, Nashville TN 37232-0001
(615) 936-0160
The Vanderbilt Center for Craniofacial Surgery is a multidisciplinary group that treats both acquired and congenital deformities of the soft tissues and bone of the head and neck region. The team consists of craniofacial surgeons, neurosurgeons, otolaryngologists, orthodontists, oral surgeons, psychiatrists, dentists, ophthalmologists, pediatricians, geneticists, speech pathologists and social workers. The Center is recognized by the American Cleft Palate/Craniofacial Surgery Association and is one of the few centers in the country that performs this type of surgery.

**Dental and Orthodontic Center**
3300/3400 Village at Vanderbilt, Nashville TN 37212-8224
(615) 322-2193 (Dental Center)
(615) 343-0633 (Orthodontic Center)
The Vanderbilt dentistry practice provides comprehensive dental and orthodontic care for children and adults. The program also offers special expertise in orthodontic therapy to patients requiring orthognathic surgery.

**Dermatology/MOHS Practice**
3903 The Vanderbilt Clinic, Nashville, TN 37232-5227
(615) 322-6485 • Fax (615) 343-3947
Dermatology/MOHS Practice specializes in the treatment of various types of dermatologic issues including dermatologic surgery, dermatopathology, photochemotherapy, atypical moles and melanoma, and cutaneous cancers, including lymphomas.

**Vanderbilt-Eskind Diabetes Clinic**
8210 Medical Center East, South Tower, Nashville TN 37232-8148 • (615) 322-4752 • Fax (615) 343-2868
This center provides comprehensive, multi-disciplinary care to patients with all types of hypothalamic and pituitary diseases. It offers the services of specialists in neuro ophthalmology, radiation oncology, neuroradiology, otolaryngology, reproductive endocrinology, urology, neurology, psychiatry, and physical therapy.

**Emergency/Critical Care Air & Ground Patient Transport Services**
Lifeflight Skyport Helipad, Suite 13200, Vanderbilt Medical Center, Nashville TN, 37232-7430
Flight or Transport Request 1-800-288-8111
Communications (615) 322-3211
Business/Administration (615) 936-0770
Business Fax (615) 936-0772
LifeFlight is a comprehensive hospital-based air medical transport program that provides advanced level critical care during patient transport utilizing helicopters, airplanes and ambulances. Four helicopters provide overlapping coverage to all of Middle Tennessee, Southern Kentucky and Northern Alabama. The fixed wing component of LifeFlight is available for regional, national and international patient transports. LifeFlight ambulance support provides close proximity patient transport, fixed wing support and back-up to the rotor wing fleet. All modes of transport can be initiated by calling 1-800-288-8111.
**Eye Centers:**

**Vanderbilt Eye Institute**  
8000 Medical Center East, North Tower, Nashville TN 37232-8808 • (615) 936-2020  
The Vanderbilt Eye Institute is a state-of-the-art facility that specializes in all aspects of eye care including cataracts, glaucoma, retinal diseases, corneal transplantation, ocular plastics, neuro ophthalmology, as well as optical and contact lens.

**Laser Sight Center**  
8000 Medical Center East, North Tower, Nashville TN 37232-8808 • (615) 936-3536 toll free 1-800-408-3727  
The Vanderbilt Laser Sight Center offers state-of-the-art laser vision correction procedures to treat nearsightedness, farsightedness, and astigmatism.

**Contact Lens Center**  
8000 Medical Center East, North Tower, Nashville, TN 37232-8808 • (615) 936-1476  
The Vanderbilt Contact Lens Center is located in the Vanderbilt Eye Center in Medical Center East. An optometrist is in clinic daily and available to meet contact lens needs. Payroll deduction is available for Vanderbilt employees. The center specializes in the evaluation of patients who have had previous contact lens failures.

**Optical Center**  
8000 Medical Center East, North Tower, Nashville, TN 37232-8808 • (615) 936-1340  
The Vanderbilt Optical Center is located in the Vanderbilt Eye Center in Medical Center East. Designer frames, thin and light lenses and safety & sport eyewear are among the many items available. Faculty, staff and students receive a 15% discount. Payroll deduction is available for Vanderbilt employees.

**Tennessee Lions Eye Center at Vanderbilt Children’s Hospital**  
Medical Arts Building, Suite 104  
1211 21st Avenue, South, Nashville, TN 37212  
(615) 936-1034  
The Tennessee Lions Eye Center offers subspecialty eye care for children from birth through 18 years. Inpatient consults are done at the request of other pediatric specialists who attend patients in the Children’s Hospital. Outpatient services include vision evaluation for newborns with a family history of eye disease, evaluation of surgical and non-surgical treatment for eye muscle disorders and double vision, orthoptic evaluation and treatment, pediatric contact lens fitting, and annual and preschool eye exams.

**Epilepsy Program**  
6115 Vanderbilt University Hospital, Nashville TN 37232  
(615) 322-3964  
The Vanderbilt Epilepsy Program offers advanced services for the diagnosis and treatment of epilepsy and related paroxysmal disorders.

**GI Clinic**  
1501 The Vanderbilt Clinic, Nashville, TN 37232-2279  
(615) 322-0128 • Fax (615) 343-8174  
The GI Clinic provides adult gastroenterology and hepatology outpatient services using a multidisciplinary health care team.

**Vanderbilt Heart Institute**  
5209 Medical Center East, South Tower, 1215 21st Ave South, Nashville TN 37232-8802  
(615) 322-2318 • Fax (615) 343-0512  
This 40,000-square-foot state-of-the-art facility provides integrated, comprehensive consultative and diagnostic services for patients with cardiac and vascular disease.

**Henry-Joyce Cancer Clinic and Clinical Research Center**  
1903 The Vanderbilt Clinic, Nashville TN 37232-5536  
(615) 322-6053 • Fax (615) 343-7602  
The Henry-Joyce Cancer Clinic is the clinical arm of the Vanderbilt-Ingram Cancer Center. This clinic provides patients and their physicians with access to some of the nation’s foremost experts in cancer care. While each patient’s illness is managed in a personalized manner, the Cancer Clinic has the capacity to bring substantial human and technological resources to bear on an individual’s disease. Each patient’s treatment plan is developed by a team of cancer specialists and is administered by a dedicated staff with many years of experience in cancer therapy. The services offered in the first floor area are: medical oncology, surgical oncology, gynecologic oncology, neuro oncology and infusional therapy. The second floor area includes benign and malignant hematology, blood and marrow stem cell transplant and an outpatient transplant unit.

**Hillsboro Medical Group**  
6134 Medical Center East, North Tower  
Nashville TN 37232-8288  
(615) 936-3636 • Fax (615) 936-3635  
In existence for over forty years, this practice provides primary care and specialty care in the areas of endocrinology, hypertension, and pulmonary disease serving adult and geriatric patients (ages 15 through senior years). A pulmonary function test lab, radiology services, and laboratory are conveniently located in Medical Center East.
Vanderbilt Home Care Services, Inc.
2120 Belcourt Avenue, Nashville TN 37232-8600
(615) 936-0336
Vanderbilt Home Care offers a variety of home care services catering to the individual needs of the patients. The quality and level of care complies with standards of care ensuring safe and effective treatment with all the benefits of home. As an affiliate of Vanderbilt University Medical Center, we offer family-centered care with a team approach to those individuals and families who require specialized services.
Vanderbilt Home Care Services, Inc. provides home care to patients in Davidson, Cheatham, Robertson, Rutherford, Sumner, Williamson, and Wilson counties. The staff is comprised of registered nurses, physical therapists, occupational therapists, speech pathologists, social workers, certified nurse technicians and sitters. Intermittent and private duty services are available.

Hypertension Practice
2501 The Vanderbilt Clinic, Nashville, TN 37232-8143
(615) 322-4752
The Hypertension Practice focuses on comprehensive management of patients with hypertension, including lifestyle modification and pharmacologic interventions.

Imaging Centers:

Cool Springs Imaging
2009 Mallory Lane, Suite 115, Franklin, TN 37067
(615) 771-8668 • Fax (615) 936-0351
MRI, CT, CT screening*, CT cardiac scoring*, ultrasound, mammography, bone density, x-ray, and pain management services are provided with state-of-the-art technology.
3T MRI available at Hillsboro only. Immediate call-back to the physician on abnormal studies, with consultation to the doctor always available. Reports are faxed to the physician on all studies in 4-6 hours. As procedures are performed, referring physicians can view images over the web on all modalities except mammography. Copies of films are provided either with film or CD copies upon request and a copy is kept permanently in digital archives.
*available at Cool Springs only

Hillsboro Imaging
1909 Acklen Ave, Nashville, TN 37212
(615) 777-9729 • Fax (615) 777-9733

Vanderbilt Center for Women’s Imaging
3319 West End Ave., Suite 650, Nashville, TN 37203
(615) 343-3100
The Vanderbilt Center for Women’s Imaging is dedicated to providing women’s ultrasound in a comfortable setting, offering a wide range of non-obstetric women’s ultrasounds including pelvic, renal, abdominal and thyroid ultrasound, as well as ultrasound of veins of the lower extremities. Obstetric ultrasound services include first trimester ultrasound screening, fetal well-being, fetal anatomy screening, amniocentesis guidance and screenings for genetic abnormalities. Vanderbilt Center for Women’s Imaging provides same day scheduling, same day reports, 3D/4D images and patient pictures, videotapes or CD’s. A radiologist is always on site.

Vanderbilt Internal Medicine and Pediatrics Practice
7th Floor Medical Center East, North Tower, Nashville TN 37232-8550 • (615) 936-2187
This center provides comprehensive adult primary care and medicine-pediatric primary care. Housed in facilities dedicated in 1996, the center’s adjacent laboratories and diagnostic equipment afford prompt and convenient attention for patients.

Lipid Clinic
5209 Medical Center East, South Tower, Nashville TN 37232-8802 • (615) 322-2318 • Fax (615) 343-0512
The Vanderbilt Lipid Clinic provides state-of-the-art diagnosis and treatment for patients with lipid disorders. A multi-disciplinary approach unites physicians, nurses, and dietitians to offer preventive care to patients with high cholesterol, both those who are at risk of developing coronary heart disease (CHD) and those with pre-existing CHD.

Multiple Sclerosis Clinic and Research Center
2201 Children’s Way, Room 1222, Nashville TN 37212
(615) 963-4041 • Fax (615) 321-5247
The MS Clinic and Research Center, located in the Vanderbilt Stallworth Rehabilitation Hospital, is a comprehensive program of patient care and education. Services include physical therapy, occupational therapy, neuropsychological counseling and treatment.
The Nephrology Practice specializes in patients with kidney disease and other related conditions that cause kidney failure or need for dialysis.

The objective of this center is to contribute to the understanding of pathogenic mechanisms leading to progressive nephron destruction in the kidney. Investigators from the Departments of Medicine, Surgery, Pediatrics, Cell and Developmental Biology, Pharmacology and Pathology employ a multidisciplinary approach in the study of kidney dysfunction.

Occupational and Environmental Medicine provides consultation on environmental and work-related medical issues for healthcare professionals, assessment of the medical and scientific strengths and weaknesses of injury and disease claims for case managers, insurance companies and attorneys, and advice regarding the development and oversight of preventive programs for industry and employers. VCOEM also provides medical input and support to Vanderbilt Corporate Health Services for the integration of health care services for workers’ compensation patients throughout the Medical Center.

Vanderbilt Orthopaedics combines some of the region’s best physicians and rehabilitation professionals. Patients benefit from a staff of fellowship trained physicians that offer subspecialized orthopaedic care. Specialties include Hands, Joint Replacement, Knees, Oncology, Shoulders, Spine, Sports Medicine, and Trauma.

Phototherapy and Skin Treatment Center is an outpatient facility fully equipped and staffed for treatment of skin conditions responsive to ultraviolet light therapy.

The Palliative Care Consult Service treats moderate to severe pain and other symptoms like nausea and delirium and helps with hospice referrals; difficult decisions, like when to stop chemotherapy or dialysis; DNR decisions; and setting goals for families and patients with serious illnesses. Adult Service: WIZ Consult or pager 317-CARE (317-2273). Staff are Sumi Misra, MD, Ralf Haberman, MD, John Mulder, MD, Roy Elam, MD and Gina Turner, RN Pediatric Service: Phone 936-PACT (936-7228). Staff are John Mulder, MD, Brian Carter, MD, Mary Jo Gilmer, RN, PhD.

The Pulmonary Practice is a multidisciplinary practice which provides diagnosis and treatment of lung-related disorders, including COPD, asthma, interstitial lung disease, primary pulmonary hypertension, and lung cancer.

The radiation oncology center provides radiation therapy treatment to both adult and pediatric patients. The specialty services include stereotactic photon knife for treatment of brain tumors; brachytherapy; prostate seed implants; three-dimensional treatment planning for certain type of cancers; and total...
body irradiation for bone marrow transplant patients. Patients have access to research studies through many cooperative groups including Radiation Therapy Oncology Group, the Eastern Cooperative Oncology Group, the Gynecology Oncology Group and the Children’s Cancer Group.

**Reproductive Medicine Center**
B-1110 Medical Center North, Nashville TN 37232-2515
(615) 322-6576 • Fax (615) 343-8881
Established in 1980, the objective of the Vanderbilt Center for Reproductive Medicine is the development and application of new information and techniques for the prevention and treatment of human infertility. The center also provides care for women with hormonal disorders, including menopause, premenstrual syndromes and recurrent miscarriages.

**Renal Transplant Practice**
3501 The Vanderbilt Clinic, Nashville, TN 37232-8143
(615) 343-7592
The Renal Transplant Practice specializes in the evaluation of patients with renal disease that have been referred for possible kidney transplant. These patients are followed pre-and post-transplant.

**Rheumatology Practice**
2501A The Vanderbilt Clinic, Nashville TN 37232-8143
(615) 322-4752 • Fax (615) 322-6649
Prescriptions (615) 343-5617
This center delivers comprehensive care for those experiencing the special problems of arthritis and other rheumatic diseases. Services include patient education, occupational and physical therapy, radiology, new drug therapies, and joint prosthesis designs.

**Senior Care Program**
7155 Medical Center East, South Tower, Nashville TN 37232-8550 • (615) 936-3274 • Fax (615) 936-3156
The Senior Care Program evaluates frail elderly patients 65 and over, focusing on their level of medical, cognitive and psychological function. Caregiver support and community health promotion care are emphasized.

**Vanderbilt Sleep Disorders Center**
Marriott Hotel, Room 537
2555 West End Avenue, Nashville, TN 37203
(615) 340-5216; Fax (615) 340-0118
The Vanderbilt Sleep Disorders Center, accredited by the American Academy of Sleep Medicine, provides diagnosis and treatment of a comprehensive range of sleep disorders, including obstructive sleep apnea, narcolepsy, insomnia, restless leg syndrome, and parasomnias.

**Sports Medicine Center**
3200 Medical Center East, South Tower, Nashville TN 37212-8828
(615) 322-7878 • Fax (615) 343-9893
Vanderbilt Sports Medicine is the most comprehensive sports medicine service in the region. This state-of-the-art facility cares for all athletic injuries and specializes in knee and shoulder injuries to all recreational and competitive athletes. Sports Medicine specializes in the close integration of physician care and therapy.

**Vanderbilt Stallworth Rehabilitation Hospital**
2201 Children’s Way, Nashville, TN 37232
(615) 320-7600 • Fax (615) 963-4017
Inpatient Referral (615) 963-4030
Outpatient Referral (615) 963-4034
VSRH provides complete inpatient and outpatient services for pediatric and adult patients with neurological and orthopaedic injuries or disabilities, degenerative conditions and certain chronic ailments. It also hosts the Vanderbilt Center for Multiple Sclerosis, the Nashville Area Junior Chamber of Commerce gymnasium and elements of the Junior League Center for Chronic Illnesses and Disabilities of Children. The Stallworth Rehabilitation Hospital is a joint venture with HealthSouth.

**Stroke Center**
362 Medical Center South, Nashville TN 37232-3375
(615) 936-1354
The Vanderbilt Stroke Center is designed to ensure optimal and uniform care of patients with stroke and related cerebrovascular disorders as well as provide leadership in research to improve treatments for stroke.

**Subacute Unit**
S-7400 Medical Center North, Nashville TN 37232-2710
(615) 343-5302 • Fax (615) 343-6412
The Vanderbilt Subacute Unit is a 27-bed Medicare-certified skilled nursing facility. The unit provides care to patients who are in need of transitional care (usually 2-3 weeks) after discharge from the hospital.

**Tennessee Poison Center**
501 Oxford House, Nashville, TN 37232-4632
Office: (615) 936-0760 • Fax (615) 936-0756
24-Hour Hotline, Greater Nashville: (615) 936-2034
24-Hour Hotline, Outside Nashville: 1-800-222-1222
Poison information specialists and clinical toxicologists provide an information and advisory service for all residents and for health care professionals in Tennessee on a 24-hour, 7-day-a-week basis.
The Vanderbilt Transplant Center is a multidisciplinary alliance of transplant specialists. Each transplant program within the center represents a collaboration of medical and surgical professionals working together in the best interests of the transplant patient. Clinical transplant services offered include kidney, pancreas, combined kidney/pancreas, heart, lung, combined heart/lung, liver, bone marrow and stem cell transplantation.

Travel Clinic
B-818 The Vanderbilt Clinic, 1301 22nd Ave South, Nashville TN 37232-5735
(615) 936-1174 • Fax (615) 343-3749
A complete source for health-related pre-travel and post-travel assistance, the Travel Clinic provides immunizations and certificates, prescriptions, recommended lists of first aid supplies, advice on preventive health habits and instructions on recognizing symptoms of common travel-related illnesses. Appointments are available for individuals, tour groups, corporations and institutions.

Trauma Patient Care Center
243 Medical Center South, Nashville TN 37232-3755
Office: (615) 936-0175 • (615) 936-0185
Trauma Service Patient Referral: (615) 322-0101
The Vanderbilt Trauma Center provides comprehensive care to trauma victims from pre-hospital care through hospitalization and rehabilitation. Patients may be referred through the Vanderbilt Trauma Line, which provides 24-hour access to a Vanderbilt physician. Rapid transport from a referring hospital can be arranged through the Vanderbilt LifeFlight Program. The Trauma Care Center consists of 31 beds on the 10th floor of Vanderbilt University Hospital.

Voice Center
7302 Medical Center East, South Tower, 1500 21st Ave South, Nashville TN 37232-8783
(615) 343-7464 • Fax (615) 343-0872
The Vanderbilt Voice Center treats the entire medical and surgical spectrum of problems associated with the upper aerodigestive tract, including spastic dysphonia. Services include laryngology, broncho-esophagology, endoscopic laser surgery, laryngeal and tracheal reconstructive surgery and phonosurgery. The staff is composed of otolaryngologists, speech pathologists, voice scientists and singing specialists.

Bench to Bedside: Comprehensive Research Centers

Vanderbilt Diabetes Center
707 Light Hall, Nashville TN 37232-0615
(615) 322-7990 • Fax (615) 343-0172
The Vanderbilt Diabetes Center provides a comprehensive approach to diabetes. Programs dealing with education and training of students and fellows provide the next generation of care-givers and scholars. Other programs support the diabetes-related research of over 80 VUMC faculty members. Several sophisticated core resources are of particular importance in this regard. Finally, the VDC, through the recently established Vanderbilt-Eskind Diabetes Clinic, provides comprehensive clinical care, including addressing complications of the disease, for diabetics of all ages.

Vanderbilt-Ingram Cancer Center
691 Preston Research Building, Nashville TN, 37232-6838
(615) 936-1782 • Fax (615) 936-1790
The Vanderbilt-Ingram Cancer Center is Tennessee’s only Comprehensive Cancer Center designated by the National Cancer Institute and one of only 38 nationwide. This designation, the highest ranking awarded cancer centers by the world’s foremost authority on cancer, recognizes research excellence in
cancer causes, development, treatment and prevention, as well as a demonstrated commitment to community education and outreach. In addition to providing the most sophisticated cancer care available and more than 150 of the most promising therapies still under investigation, Vanderbilt-Ingram Cancer Center offers the region’s only Family Cancer Risk Service, its first comprehensive Breast Diagnostic Center, its most complete Pain and Symptom Management Program and its only Cancer Information Program staffed by a master’s trained oncology nurse and linked to the National Cancer Institute. Vanderbilt-Ingram Cancer Center offers its clinical trials in hometowns throughout Tennessee, Kentucky, Alabama and Georgia through its Affiliate Network of more than a dozen hospitals.

Vanderbilt Kennedy Center
(John F. Kennedy Center for Research on Human Development)
237 MRL Building, Nashville TN, 37203
(615) 322-8240 • Fax (615) 343-5737
Website: http://kc.vanderbilt.edu

The mission of the Vanderbilt Kennedy Center is to improve the quality of life of persons with disorders of thinking, learning, perception, communication, mood and emotion caused by disruption of typical development. It is dedicated to improving the lives of children and adults with disabilities by embracing core values that include the pursuit of scientific knowledge with creativity and purpose; the dissemination of information to scientists, practitioners, families, and community leaders; the facilitation of discovery by Kennedy Center scientists; and the translation of knowledge into practice. The Center is one of fourteen nationally designated National Institutes of Health research centers on mental retardation and other development disabilities supported in part by the National Institute of Child Health and Human Development. In 2005, it was designated a University Center for Excellence on Developmental Disabilities Education, Research and Service by the federal Administration on Developmental Disabilities. The Center is an interdisciplinary research, training, diagnostic, and treatment institute, embracing faculty and resources available through Vanderbilt University Medical Center, the College of Arts and Science, and Peabody College. The Center brings together scientists and practitioners in behavior, education, genetics, and neuroscience to work together in unique ways to solve the mysteries of development and learning.

Multi-Investigator Research Centers and Programs:

Vanderbilt AIDS Center
1161 21st Ave S, A-2200 MCN, Nashville TN, 37232-2605
(615) 321-2260 or (615) 322-8972 • Fax (615) 321-2263

The Vanderbilt AIDS Center supports all HIV-related research and helps coordinate HIV care and provider education. Several multi-investigator NIH grants support the full spectrum of HIV research, from clinical trials to basic virology and immunology. The Vanderbilt Meharry Center for AIDS Research (CFAR) grant is a key component. The Vanderbilt Meharry CFAR was established in 2003 to strengthen HIV/AIDS research across both Vanderbilt and Meharry campuses, as well as the Comprehensive Care Center. It is one of 20 CFARs at academic medical centers across the United States that are competitively funded by the NIH. CFAR aims to synergistically enhance HIV/AIDS research by providing expertise, resources, and services that foster interdisciplinary collaboration, especially on translational research. The Vanderbilt Meharry CFAR focuses on research into disparities in the HIV epidemic, and collaborates closely with the Vanderbilt Institute for Global Health.

Center for Child Development
See page 71
**Center for Clinical and Research Ethics**
319 Oxford House, Nashville, TN 37232-4350
(615) 936-2686
Established in 1982, the Center offers a variety of multidisciplinary academic and clinical programs whose purpose is to address the moral and ethical issues presented within clinical and research contexts. The Center’s activities focus on education, clinical practice and theory, research, and community service in all areas of the health professions and are designed for graduate and professional students, house and nursing staffs, attending physicians, researchers, and persons and groups in the surrounding community and region working in or concerned about health professions.

**Center for Health Services Research**
6000 Medical Center East, Nashville, TN 37232
(615) 936-1010 • Fax (615) 936-1269
The mission of the Center for Health Services Research is to improve public and personal health through discovery and training programs aimed to protect against threats to health, promote healthier living, improve the quality of health services and prepare leaders to advance health and health care. Center programs aim to improve health, as measured by health outcomes, including length of life, quality of life, function of the human body and spirit, satisfaction with health care and costs of health care. To achieve improved health, Center programs conduct research to advance health care systems so that they are safe, effective, patient-centered, timely, efficient and equitable. The Center has six research units: clinical epidemiology and outcomes research, clinical improvement and operations research, clinical economics and operations research, chronic disease and molecular epidemiology, health behavior and education research and health policy.

**Center for Human Genetics Research**
519 Light Hall, Nashville TN 37232
(615) 343-5851 • Fax (615) 343-8619
The Vanderbilt Center for Human Genetics Research (CHGR) was initiated in July, 1997, to bring a focus to human genetic research at Vanderbilt, to foster the expansion of this research, and to help develop appropriate training activities for a growing number of students interested in human genetics. The central theme of the CHGR is the understanding of how genes influence complex traits; traits that are influenced by the intricate interplay of multiple genes and environmental factors. This encompasses research at the molecular, clinical, and population levels performed by faculty in multiple departments and schools.

**Center for Lung Research**
Division of Allergy, Pulmonary and Critical Care Medicine
T-1218 Medical Center North, 1161 21st Avenue South, Nashville TN 37232-2650
(615) 322-3412 • Fax (615) 343-7448
Website: http://www.mc.vanderbilt.edu/vumc/lung.html
This center stimulates and facilitates lung research and training throughout the institution. Center investigators represent nine departments and are engaged in a wide range of basic and clinical research. These investigators work both individually and in collaboration with many other faculty members. The center serves to identify important research opportunities, to assist investigators in identifying collaborators within and outside the institution, and to facilitate the research process by providing physical facilities, financial support, and administrative and scientific expertise. The center maintains close relationships with the departments of medicine, cell biology, pediatrics, pathology, biomedical engineering, pharmacology, and molecular physiology and biophysics, as well as with other departments in the schools of medicine and engineering.

**Center for Matrix Biology**
1161 21st Avenue South, B-3102 Medical Center North, Nashville, TN 37232-2372
(615) 322-7299 or Billy G. Hudson (615) 322-7298
The mission of this center is to foster cohesive interactions among Vanderbilt University scientists who work, directly or indirectly, on extracellular matrix biology in order to facilitate collaborations, promote excellence in matrix research and acquire funding support.

**Center for Molecular Neuroscience**
465 21st Ave. South, 7140 Medical Research Building III
Nashville TN 37232-8548
(615) 936-3705 • Fax (615) 936-3040
The Center for Molecular Neuroscience supports research and training of neuroscientists who utilize sophisticated genetic, cell biological, biochemical and biophysical techniques to understand fundamental aspects of development, signaling and disease in the brain. Major research foci of faculty are in neuronal development and differentiation, control of membrane excitability, mechanisms of synaptic plasticity, elucidation and analysis of drug actions in the brain, and altered gene/protein function in mental illness. Faculty of the CMN utilize state-of-the-art molecular and transgenic techniques to understand how key genes control brain development and function and to develop new animal models for syndromes such as ADHD, Parkinson’s disease and Alzheimer’s disease.
Center for Molecular Toxicology
638 Robinson Research Building, Nashville TN 37232-0146
(615) 322-2261 • Fax (615) 322-3141
The Center in Molecular Toxicology is a National Institute of Environmental Health Science-funded research center. The Center’s overall research goals are to understand phenomena of toxicological interest in chemical terms, answer questions related to toxicity at the biochemical level, and apply such chemical and biochemical knowledge to problems involving human health.

Center for Space Physiology and Medicine
AA-3228 Medical Center North
1161 21 Ave S. Nashville TN 37232-2195 (615) 343-6499
To demonstrate its commitment to research in the physiological challenges of manned space flight, Vanderbilt University Medical Center established the Center for Space Physiology and Medicine in 1989. Under the direction of David Robertson, M.D., Professor of Medicine, Pharmacology, and Neurology, and F. Andrew Gaffney, M.D., Professor of Medicine, the Center’s mission is to direct and coordinate the Medical Center’s space-related research. The collaborating members of the medical faculty are internationally recognized authorities in many areas relevant to manned space flight. The Center also has close ties to scientists within NASA centers and to Russian investigators in the Institute for Biomedical Problems and the Russian Cardiological Research Center in Moscow.

Center for Structural Biology
5140 Medical Research Building III,
465 21st Avenue South Nashville, TN 37232-8725
(615) 936-2209 • Fax (615) 936-2211
The trans-institutional Center for Structural Biology, founded in 2000, is a new trans-institutional research and training unit that focuses on the integrated application of structural methods for solving fundamental problems in medicine and biology. The Center also provides education and training in all areas of structural biology to all interested researchers on campus. Faculty, drawn from eight departments in the College of Arts & Science and the School of Medicine utilize NMR, EPR and fluorescence spectroscopes, X-ray crystallography, cryo-electron microscopy and computational techniques to understand a range of critical events such as signal transduction, viral infection, the replication of genes in healthy cells, and the malfunction of the repair of damaged genes in cancer.

Clinical Nutrition Research Unit
Division of Cardiovascular Medicine
383 PRB 37232, Nashville TN 37232-6300
(615) 936-1450 • Fax (615) 936-3486
The Clinical Nutrition Research Unit (CNRU) is funded by the NIDDK to promote nutrition research and education at Vanderbilt. Nutrition research is carried out by faculty members in most academic departments and extends from basic laboratory research to clinical and applied research. A particular mission of the CNRU is to encourage translation of basic research to patient care. To this end the CNRU encourages information exchange and collaboration. It supports research cores that bring nutrition investigators together to discuss their work. It supports a seminar series to bring in outside nutrition scientists to speak to the Vanderbilt nutrition community.

Digestive Disease Research Center
Division of Gastroenterology
C-2104 MCN 37232, Nashville TN 37232-2279
(615) 322-5200
The Digestive Disease Research Center (DDRC) is a multidisciplinary center at Vanderbilt University Medical Center developed to serve a number of purposes. The center promotes digestive diseases-related research in an integrative, collaborative and multidisciplinary manner. In addition to enhancing the basic research capabilities of established DDRC investigators, the center attracts investigators not involved in digestive diseases-related research to pursue these lines of investigation, in order to develop and implement programs for training and establishment of young investigators in digestive diseases-related research and facilitate the transfer of basic research findings to the clinical area.

Frist Nursing Informatics Center
461 21st Avenue South, Nashville, TN 37240
(615) 936-2581
The Frist Nursing Informatics Center is housed on the second floor of Frist Hall. Faculty, staff and student support is provided for various informatics applications, including handheld devices, clinical log software, use of Blackboard (web-based course template system), survey design, and other knowledge building tools. In addition, a computer lab environment supports online learning activities with additional lab machines available for online testing.
The Clinical Research Center (CRC) is a 21-bed unit located in Medical Center North. Its objectives are to encourage and support clinical research into the cause, progression, prevention, control, and care of human disease. It fulfills these objectives by creating a controlled environment for studies of normal and abnormal body function. The CRC provides space, hospitalization costs, laboratories, equipment, and supplies for clinical research by any qualified member of the faculty of any medical school department. The common resources of the CRC support all disciplines, with particular emphases on nutrition, oncology, neurology, cardiology, clinical pharmacology, endocrinology, gastroenterology, hematology, and diabetes. The CRC is supported by a grant from the National Center for Research Resources and also serves as a resource for teaching students, a site for research in the methodology of patient care systems, and apprenticeship for young clinical investigators.

George M. O’Brien Renal Center
S-3223 Medical Center North, Nashville, TN 37232-2372
(615) 322-4794
The objective of the Nephrology Center is to contribute to the understanding of pathogenic mechanisms leading to progressive nephron destruction in the kidney. Investigators from the departments of medicine, pediatrics, surgery, cell biology, pharmacology, and pathology bring a multidisciplinary approach to bear on specific mechanisms leading to glomerular and tubular dysfunction and progressive glomerular destruction. Center funding is derived primarily from the National Institutes of Health grant entitled “Biology of Progressive Nephron Destruction.”

Informatics Center
3401 West End Ave., Suite 290, Nashville TN 37232-6866
(615) 936-1424
The Informatics Center at Vanderbilt functions as a highly effective system of people, processes and technology working at all levels of the medical center to improve healthcare using information technology and communication to change the face of health care to provide the best care, education, and research possible.

Institute for Experimental Therapeutics
536 Robinson Research Building, Nashville, TN 37232-6602
(615) 322-0067 • Fax (615) 343-4522
E-mail dan.roden@vanderbilt.edu
The Institute for Experimental Therapeutics builds on Vanderbilt’s internationally recognized strengths in human pharmacology. The major missions of the Institute are to investigate mechanisms underlying variability in drug actions in humans, and to translate those results into more effective use of available drugs and the development of improved drug therapies.

Institute for Global Health
2215 Garland Avenue, Light Hall 319, Nashville, TN 37232-0242 • (615) 322-9374 • Fax (615) 322-9400
E-mail: bobbie.bishler@vanderbilt.edu
The Institute for Global Health fosters interdisciplinary research, teaching, and service activities linked to health and/or development in resource-limited settings of the developing world. The Institute helps strengthen and sustain the interests and activities of the Vanderbilt community by:

• Facilitation of international contacts for program development and training
• Advocacy for better equity in global health investments
• Assistance in securing resources for international activities
• Standardization and facilitation of overseas administrative approaches
• Improved communication through grand rounds, seminars, and discussion forums
• Active partnerships with institutions in the U.S. and abroad that share the Institute’s goals and wish to partner with Vanderbilt faculty, staff and students.

By facilitating the involvement, development, and growth of collaborations aimed at addressing problems in resource-limited settings, the Institute expects Vanderbilt itself to be enriched in its diversity and sensitivity to the global challenges in health and development. By serving as a facilitating body for expanding the activities of individual scientists and departments across the Vanderbilt campus, the Institute expects to aid multidisciplinary research efforts in diseases of poverty, tropical climes, and health disparities.
Elizabeth B. Lamb Center
For Pediatric Research
D-7235 Medical Center North, Nashville TN 37232 -2581
(615) 322-2250 • Fax (615) 343-7723

The Elizabeth B. Lamb Center is dedicated to research in infectious diseases of children. The center is an interdisciplinary research unit combining interests in infectious diseases, immunology, microbiology, and pathology. It is located within the Division of Pediatric Infectious Diseases. The primary mission of the Lamb Center is to foster basic biomedical research with the goal of developing new approaches for the prevention and treatment of childhood infectious diseases.

Mass Spectrometry Research Center
9160 Medical Research Building III,
465 21st Avenue South, Nashville TN 37232-6400
(615) 343-8382 • Fax (615) 343-8372

The five areas that comprise the Mass Spectrometry Research Center Research and Development, MS Core Service, Proteomics, Serum and Biofluids Core, and Bioinformatics provide the local research community with world-class instrumentation and collaborative support of cutting-edge research in the medical and bioscience fields. The Research & Development Laboratory is focused on the development of new mass spectrometry and data analysis techniques that can be applied to problems of medical significance. The Mass Spectrometry Service Laboratory is an advanced shared instrument facility. The MS Core Service provides cost effective, state-of-the-art instrumentation to students, fellows and faculty for identification and structural analysis of biological molecules and for qualitative and quantitative assays of drugs and metabolites in physiologic fluids. The Proteomics Lab provides assistance with or participation in proteomic studies. The Tissue and Biofluids Core Laboratory direct proteome profiling and protein imaging of intact tissues by MALDI-MS. The Core also provides proteome profiling of serum, plasma, and other biofluids by MALDI-MS and analysis of biofluid proteome fractions by “shotgun” LC-MS-MS methods. The newly established Bioinformatics Group develops new algorithms, software, and database tools for analysis of mass spectrometry data for proteomics and other applications within the MSRC. This group interacts with faculty in the Developments of Biomedical Informatics and Biostatistics, bringing together new analytical technologies with computational and statistical approaches to large complex datasets in biomedical research.

Skin Diseases Research Center
A-2300 Medical Center North, Nashville TN, 37232
(615) 343-4363 • Fax (615) 343-4365
E-mail sdrcc.research@vanderbilt.edu

The Skin Diseases Research Core Center at Vanderbilt University is an NIH/NIAMS-funded center with the mission of promoting skin-related research among both basic and clinical investigators. Organized within the Dermatology Division, this center involves investigators and core laboratories from multiple other areas. This center supports Core Laboratories in Phenotype Analysis, Morphology and molecular genetics. Pilot & feasibility projects are awarded for investigators new to skin-related research or for novel studies by established cutaneous researchers. Inquiries may be directed to the SDRCC.

Vanderbilt Addiction Research Center
1601 23rd Avenue South, Nashville TN, 37212
(615) 327-7200 • Website: http://www.mc.vanderbilt.edu/addiction/

The Vanderbilt Addiction Center provides the academic focus within Vanderbilt University for research, education, and clinical care activities related to the pathogenesis, prevention, and treatment of alcohol and other drug abuse and dependence. VAC represents an interdepartmental network of investigators and clinicians from the Schools of Medicine, Nursing, and Engineering, the College of Arts and Science, and Peabody College. Investigators and clinicians work individually and in collaboration with other faculty members. VAC identifies important research opportunities, assists investigators in identifying collaborators within and outside Vanderbilt, and facilitates research by providing a forum for interdisciplinary discussions among clinical and basic scientists.

Vanderbilt Bill Wilkerson Center for Otolaryngology and Communication Sciences
Medical Center East, South Tower, Suite 3200
1215 21st Avenue South, Nashville, TN 37232

The Vanderbilt Bill Wilkerson Center for Otolaryngology and Communication Sciences was created in 1997 to fill a need for ear, nose and throat doctors and hearing and speech therapists to work side by side for the benefit of their patients with communication and otolaryngological diseases and disorders. The center is composed of the Vanderbilt Department of Hearing and Speech Sciences (formerly the Bill Wilkerson Center) and the Vanderbilt Department of Otolaryngology. The Center offers diagnosis and treatment for a wide range of conditions that affect hearing, speech, language and voice production, as well as over twenty research laboratories addressing basic and applied issues in Otolaryngology and Hearing and Speech Sciences.
The Vanderbilt Brain Institute
U1205 Medical Center North, Nashville TN, 37232-2050
(615) 936-3736 • Fax (615) 936-3613
E-mail: brain.institute@vanderbilt.edu
Brain Awareness Schedule: (615) 936-2637
The Vanderbilt Brain Institute unites campus-wide neuroscience to facilitate interdisciplinary research, training and public outreach. The VBI’s mission is to:
• be a communication center for transinstitutional neuroscience
• advance neuroscience educational initiatives
• spearhead fund-raising in interdisciplinary research and training
• coordinate public relations and community outreach programs

Vanderbilt Center for Evidence-based Medicine
MCN D-3300, Nashville, Tennessee 37232-2104
(615) 343-1912
Website: www.ebm.vanderbilt.edu
The mission of the VCEBM is to promote understanding and adoption of evidence-based medicine. In Vanderbilt University Medical Center, VCEBM is responsible for coordinating journal clubs and clinical department efforts to adhere to evidence-based practice. In the School of Medicine, it is responsible for classroom instruction and case study assisting students in the development of evidence-based practice core competence. It is also a research center funded through grants from public and private organizations. Recent investigations include the impact of pay for performance programs in increased adherence to evidence-based practices by hospitals and a national study of consumer understanding of evidence-based medicine. Finally, VCEBM conducts workshops for hospitals and medical leaders on optimal ways to achieve clinical transformation through evidence-based practices.

Vanderbilt Center for Stem Cell Biology
802 Light Hall, Nashville TN, 37232-0255
(615) 322-6769 • Fax (615) 322-6645
Website: www.vcscb.org
The mission of the Vanderbilt Center for Stem Cell Biology is to perform basic research necessary to learn how to produce new cell-based treatments from embryonic stem cells. To do this, it is necessary to first learn more about the biology of stem cells and how to direct their differentiation towards specific fates. The Vanderbilt Center for Stem Cell Biology is home for the Coordinating Center for the Beta Cell Biology Consortium. A major goal of this consortium of scientists is to learn how to make pancreatic beta cells from embryonic stem cells. If achieved, this would provide a new cell-based therapy for the treatment of diabetes.

Vanderbilt-Ingram Cancer Center
691 Preston Building, Nashville TN, 37232-6838
(615) 936-1782 • Fax (615) 936-1790
The Vanderbilt-Ingram Cancer Center is Tennessee’s only Comprehensive Cancer Center designated by the National Cancer Institute and one of only 39 nationwide. This designation, the highest ranking awarded cancer centers by the world’s foremost authority on cancer, recognizes research excellence in cancer causes, development, treatment and prevention, as well as a demonstrated commitment to community education and outreach. In addition to providing the most sophisticated cancer care available and more than 150 of the most promising therapies still under investigation, Vanderbilt-Ingram Cancer Center offers the region’s only Family Cancer Risk Service, its first comprehensive Breast Diagnostic Center, its most complete Pain and Symptom Management Program and its only Cancer Information Program staffed by a master’s trained oncology nurse and linked to the National Cancer Institute. Vanderbilt-Ingram Cancer Center offers its clinical trials in hometowns throughout Tennessee, Kentucky, Alabama and Georgia through its Affiliate Network of more than a dozen hospitals.
Vanderbilt Institute of Chemical Biology
896 Preston Building, Nashville, TN 37232-0146
Toll free: 866-303-VICB (8422) • Fax (615) 936-3884
The Vanderbilt Institute of Chemical Biology (VICB) is a trans institutional initiative between the College of Arts and Science and the School of Medicine. The mission of the VICB is to promote research and education in the application of chemistry to important biological problems. Strong basic science programs and outstanding research and clinical centers exist at Vanderbilt that focus on understanding the molecular basis of disease. As these molecular studies increase our understanding, application of the tools of chemistry (e.g., synthesis, analysis, structure-activity) can be used to design and develop new agents to detect, treat, and prevent disease. The VICB operates core facilities in high throughput screening, chemical synthesis, antibody generation, and bioanalytical nuclear magnetic resonance to support these activities, and sponsors major research programs in drug discovery and proteomics.

Vanderbilt Institute for Integrative Genomics
529 Light Hall
(615) 936-2660 • Fax (615) 936-2661
The Vanderbilt Institute for Integrative Genomics is a trans institutional initiative to foster use of genomic approaches for understanding the biology of disease. Genomics is the term applied to a broad array of scientific paradigms aimed at determining how the genome of an organism defines its physiological and pathological conditions. The goal of this institute is to harness the full power of genomics by integrating this emerging field with more traditional as well as other new scientific disciplines. The institute strives to bring the science of studying genomes into phase with existing experimental paradigms in developmental biology, vascular biology, cancer biology, genetics, cardiovascular medicine, neuroscience and other fields. This initiative is designed to capitalize on institutional strengths in four specific areas: functional genomics/model organism disease models, cancer genetics, epigenetics/chromatin biology, and computational genetics. Integrative Genomics interfaces strongly with the Zebrafish Initiative funded by the Academic Venture Capital Fund, as well as as other existing programs. Goals include strategic faculty recruitment, a seminar series highlighting innovative approaches to obtaining or using genomic information, and support of strategic core facilities to enable cutting-edge research.

The Vanderbilt University Institute of Imaging Science
R-1302 Medical Center North, Nashville, TN 37232-2675
(615) 322-8359 • Fax (615) 322-0734
The Vanderbilt University Institute of Imaging Science is a university-wide interdisciplinary initiative that brings together scientists whose interests span the spectrum of imaging research – from the underlying physics of imaging techniques to the application of imaging tools to address problems such as understanding brain function. The new Institute has a core program of research related to developing new imaging technology based on advances in physics, engineering, and computer science. The Institute promotes applied research in collaboration with biomedical scientists and physicians who have interesting questions that imaging can address. In addition to high-field MRI and MR spectroscopy in human subjects, the Institute offers state-of-the-art options for small animal imaging.

Women’s Reproductive Health Research Center
B-1100 Medical Center North, Nashville TN 37232-2519
(615) 322-4196 • Fax (615) 343-7913
The Women’s Reproductive Health Research Center at Vanderbilt was established in 1999 with principal funding from the National Institute of Child Health and Human Development as part of the Specialized Cooperative Centers Program on Reproduction Research. This center’s program was established to promote clinically focused research programs at institutions that possess research strength in both basic science and clinical medicine. At Vanderbilt, the center has developed a program that is broadly focused on the promotion of reproductive health by increasing understanding of normal reproductive biology as well as the dysfunction associated with diseases such as abnormalities of pregnancy, dysfunctional uterine bleeding, endometriosis and cancer. In addition to support from the National Institutes of Health, the center receives substantial support from the Endometriosis Association for an international research and training program in endometriosis research. This training program supports collaborations among basic and clinical scientists within the multi-disciplinary research environment at Vanderbilt with a focus on the care of women with endometriosis and associated diseases. The over-arching goal of the center is to move scientific discoveries of reproductive disease from bench to bedside to improve the health care of women.
VUMC Community Practices
Key Telephone Numbers

Clarksville, TN
Cardiology (931) 648-0064
Gateway-Vanderbilt Cancer Treatment Center (931) 221-0479

Franklin, TN
Vanderbilt Medical Group-Franklin (615) 794-8700
• Cardiology
• Dermatology-Dr. Jeffrey Byers
• Family Medicine
• Gastroenterology-Dr. Lloyd King
• General Surgery-Drs. LaNeve & Moseley
• Internal Medicine
• Neurology-Drs. Campbell & Kopecky
• Otolaryngology (615) 791-0710
Drs. Huber & Mullins
• Pulmonology (615) 794-9904
Drs. Coggshell & Weikert
• Orthopaedics (615) 791-4280
• Rehabilitation (615) 791-4280
Vanderbilt Medical Group
Walk-In Clinic (615) 791-7373
Vanderbilt-Ingram Cancer Center at Cool Springs
Drs. Ruth Young & Susan Smith (615) 771-7265

Gallatin, TN
Gallatin Children’s Clinic (615) 451-9246
Dr. Neelam Kawatra / Nephrology (615) 343-7592

Hendersonville, TN
Pediatrics (615) 824-1142

Hopkinsville, KY
Pediatrics (502) 885-8445

Martin, TN
Sports Medicine (731) 587-6299

Mayfield, KY
Sports Medicine (270) 251-HIKE

Murray, KY
Sports Medicine

Nashville, TN
Vanderbilt Medical Group at Green Hills
• Primary Care (615) 386-6200
• Rheumatology
Patterson Street Dermatology (615) 329-0801
• Dr. James Hamilton
Vine Hill Community Clinic (615) 292-9770
• Mental Health Services
• Primary Care
Hadley Park Clinic (615) 292-9770
Madison Towers Clinic (615) 292-9770
Parthenon Clinic (615) 292-9770
McKendree Senior Health Center (615) 871-8785
Southeast Nashville Hearing Center (615) 781-3733
West End Women’s Health Center (615) 936-5858
• Midwifery • Women’s Health

Shelbyville, TN
Cardiology (615) 685-0840
Dermatology

Springfield, TN
Pediatrics (615) 384-0600/-0622

Waverly, TN
Cardiology (931) 296-4577

White House, TN
Pediatrics (615) 672-8118
The Monroe Carell Jr. Children’s Hospital at Vanderbilt is a place to hope and a place to heal for patients and their families. Ranked as one of the 10 best children’s hospitals in the nation and in the top 10 for pediatric cancer care by Child magazine, Children’s Hospital cares for many of the sickest pediatric patients in the region and beyond. It is the most comprehensive Children’s Hospital in the state, providing services from cancer treatments, organ and bone marrow transplants to broken legs and everything in between. It treats all children—it has the only Pediatric Emergency Department in Middle Tennessee and more than 100,000 patients are seen in the outpatient clinics each year. Constructed in 2004, the new freestanding children’s hospital is filled with the latest, state-of-the-art equipment and information systems to provide the best treatment for patients and offers a variety of family accommodations to help fulfill its mission of family-centered care. The Monroe Carell, Jr. Children’s Hospital is a non-profit teaching and research hospital, and relies on the support of individuals and others to help children get well and on their way.

Administration
James E. Shmerling, DrHA, FACHE, Executive Director, Chief Executive Officer
Arnold W. Strauss, MD, Medical Director, Pediatrics; Chair, Dept of Pediatrics
Kevin B. Churchwell, MD, Chief of Staff; Assoc Director, Peds Critical Care
John W. Brock, III, MD, Pediatric Surgeon-in-Chief, Director, Peds Urology
Jayant K. Deshpande, MD, MPH, Medical Director, PM&I; Director, Pediatric Critical Care
Patricia Givens, RN, EdM, Assistant Hospital Director, Clinical Services & Nursing
Barbara Walczyk-Joers, MHA, HSMP, Assistant Hospital Director, Operations
Phyllis Ekdall, CPA, Chief Operating Officer, Ambulatory Services
Amy L. Casseri, JD, Director, Communications & Community Relations
David F. Gregory, Pharm.D, BCPS, Administrative Director, Clinical Services
Justine Kleinrichert, MBA, CPA, Director, Finance
Terry Carter, Executive Director, Development

Divisions
Adolescent Medicine and Behavioral Science - Lynn S. Walker, Ph.D.
Allergy/Immunology/Rheumatology - Alexander R. Lawton III, M.D.
Cardiology – H. Scott Baldwin, M.D.
Child Development - Robin McWilliam, Ph.D.
Clinical Research - Kathryn M. Edwards, M.D.
Critical Care - Jayant K. Deshpande, M.D.
Dentistry – Erwin G. Turner, D.M.D
Emergency Medicine – Thomas J. Abramo, M.D.
Endocrinology - William E. Russell, M.D.
Gastroenterology - D. Brent Polk, M.D.
General Pediatrics - Rebecca Swan, M.D.
Genetics - John A. Phillips III, M.D.
Hematology/Oncology - James A. Whitlock, M.D.
Infectious Diseases - Peter F. Wright, M.D.
Neonatology - Judy L. Aschner, M.D.
Neurology - Gerald M. Fenichel, M.D.
Nephrology - Kathy Jabs, M.D.
Ophthalmology – Sean P. Donahue, M.D.
Orthopaedics – Gregory A. Mencio, M.D.
Pulmonology - vacant
Reproductive & Developmental Biology- S. K. Dey, M.D.
Clinics, Programs, and Services

Adolescent Consultation/Referral Services
2200 Children’s Way, Doctors’ Office Tower, 8th Floor
(615) 936-7000
Consultation and referral services are available to assist primary care physicians and other health service providers in the care of their adolescent and young adult patients. Diagnostic and management opinions are offered to assist referring professionals in patient care.

Adolescent Primary Care Clinic
2200 Children’s Way, Doctors’ Office Tower, 8th Floor
(615) 936-7000
Physicians serve as primary care providers for adolescents from twelve to eighteen years of age. Primary care services include acute illness and injury, annual/school physical exams, immunizations, pre-participation exams for sports, routine gynecological care, evaluation of problems of emotional adjustment and stress, coordination of services for children with special needs.

Allergy Clinic
2200 Children’s Way, Doctors’ Office Tower, 5th Floor
(615) 936-5625
The Pediatric Allergy Clinic provides diagnostic services and care for children who are suspected to have allergy-related symptoms. Consultation services are provided for children of all ages with physician referral; patients who are self-referred are also welcome to contact the clinic for appointments.

Behavioral Medicine Clinic
2200 Children’s Way, Doctors’ Office Tower, 9th Floor
(615) 936-7000
The Behavioral Medicine Clinic provides outpatient behavioral health and counseling services to help patients and families cope with illness and symptoms that interfere with their lives and helps patients who are dealing with recurrent abdominal pain, chronic fatigue syndrome, stress-related symptoms, anxiety, eating disorders, and management of chronic diseases, such as diabetes. The goal is to help children and adolescents overcome or cope with symptoms so that they can live life to the fullest.

Brain Tumor Program
2200 Children’s Way, Doctors’ Office Tower, 6th Floor
(615) 936-1762
The acute and chronic care of brain tumor patients are addressed through a multidisciplinary program that permits a comprehensive care approach. Treatment programs and research in novel approaches are based on collaboration within the comprehensive multidisciplinary environment at Vanderbilt, collaboration with the Brain Tumor Program of the Vanderbilt-Ingram Cancer Center, and collaboration with other institutions regionally and nationally.

Cardiac Surgery
2200 Children’s Way, Doctors’ Office Tower, 5th Floor
(615) 936-5500
A team of experienced pediatric cardiac surgeons care for infants, children and young adults undergoing cardiac surgery. Operations range from fairly straightforward closures of atrial or ventricular septal defects (ASDs or VSDs) to very complex operations including Norwood operation, Fontan operation and cardiac transplantation.

Center for Advanced Maternal Fetal Care
2200 Children’s Way, Doctors’ Office Tower, 6th Floor
(615) 936-3413 or 1-877-FETUSTN (338-8786)
The Center for Advanced Maternal Fetal Care is a comprehensive fetal diagnosis and therapy center at Vanderbilt. The center has incorporated a clinical program in fetal diagnosis and therapy as well as clinical and basic research programs. Consultations by appropriate specialists are coordinated at a single site with Maternal Fetal Medicine, Pediatric Surgery, Neonatology, Pediatric Neurosurgery, Pediatric Cardiology, Pediatric Urology, Genetics and Diagnostic Imaging to decide what is best for them. Vanderbilt is at the forefront of fetal research and surgery as one of only three sites in the country to study in utero surgery for spina bifida. The advancement of fetal diagnosis and therapy has improved the plan of care and outcome of the fetus at risk.

Center for Child Development
2200 Children’s Way, Doctors’ Office Tower, 9th Floor
(615) 936-0264
The Center for Child Development provides interdisciplinary screening, evaluation and intervention services for children from birth to 21 years who either have or are suspected of having developmental problems. The center has a range of specialized programs that address the needs of children, especially those under age 6, with different disabilities.

Consultation Clinic
2200 Children’s Way, Doctors’ Office Tower, 8th Floor
(615) 936-2467
The Pediatric Consultation Clinic is a service provided by Vanderbilt Children’s Hospital to the patients and medical providers in Middle Tennessee and surrounding areas. Any physician or provider in need of assistance with diagnosis, treatment, or a second opinion may refer a patient.
Cystic Fibrosis Diagnosis and Treatment Center
2200 Children’s Way, Doctors’ Office Tower, 5th Floor
(615) 343-7617
The Vanderbilt Cystic Fibrosis Diagnosis and Treatment Center is one of the Cystic Fibrosis Foundation's approved centers providing the expert care needed by those with Cystic Fibrosis. It is one of 110 centers in the network and is committed to top-notch, aggressive treatment. The center involves health care providers from many disciplines, including pulmonary medicine, nursing, psychology, social work, and physical therapy. There are also very close alliances with surgeons and gastroenterologists.

Dermatology Clinic
2200 Children’s Way, Doctors’ Office Tower, 8th Floor
(615) 936-2555
The pediatric dermatology service at the Hospital consists of both outpatient and inpatient consultations and ongoing care. Comprehensive evaluation and treatment of all types of skin diseases in children are offered, with physician referrals and self referrals accepted.

Down Syndrome Program
2200 Children’s Way, Doctors’ Office Tower, 9th Floor
(615) 343-3696, Toll free (866) 900-3696
The Down Syndrome Clinic offers a multidisciplinary team that evaluates children (i.e., birth through 21 years of age). Referrals and recommendations are provided to families after the clinic has evaluated patients both medically and developmentally.

Eating Disorders Program
2200 Children’s Way, Doctors’ Office Tower, 8th Floor
(615) 936-7000
The Eating Disorders Program is designed specifically for children, adolescents, and young adults. Services include evaluation and management of patients’ conditions, providing medical, psychological, and nutritional treatment. Health care professionals are committed to a family-based, multi-disciplinary team approach, carefully orchestrated to include primary care physicians, psychologists, psychotherapists, nutritionists, psychiatrists, and other pediatric specialists as needed.

ECMO Program
(615) 322-0519
Extracorporeal Membrane Oxygenation (ECMO) is a form of long-term heart-lung bypass used to treat infants, children, and adults in cardiac and/or respiratory failure despite maximal medical therapy. The program is the fifth largest program of its kind in the world. Currently, four machines can run at one time, a fifth can run temporarily.

Emergency Medicine
2200 Children’s Way
(615) 343-2996
The Vanderbilt Children’s Emergency Department provides 24-hour access to experts in pediatric care to more than 36,000 patients seen annually. The Pediatric Emergency Department has 25 patient care areas plus 3 triage and 10 observation beds. The department is staffed by attending physicians, residents, social workers, and child life specialists.

Gastroenterology, Hepatology and Nutrition Clinics
2200 Children’s Way, Doctors’ Office Tower, 9th Floor
(615) 322-7449
The Gastroenterology, Hepatology, and Nutrition Clinics provide comprehensive care, diagnostic evaluations/testing, management and treatment for a wide array of infants, children and young adults with nutritional, gastrointestinal or liver disorders.

General Surgery
2200 Children’s Way, Doctors’ Office Tower, 4th Floor
(615) 936-1050
Pediatric Surgeons are specially trained in the surgical care of infants and children, to treat fetal patients, newborns, infants, toddlers, children and young adults and to perform a broad range of general surgical procedures including minor office procedures, inpatient and outpatient procedures.

Immunology and Rheumatology Clinics
2200 Children’s Way, Doctors’ Office Tower, 6th Floor
(615) 322-4397
The Immunology Clinic provides evaluation and diagnostic testing for infants and children with suspected humoral and cellular immunodeficiency diseases and specialty care for patients with primary immunodeficiency diseases. The Rheumatology Clinic provides consultation and subspecialty care for children and adolescents with rheumatologic and inflammatory diseases.
**International Adoption Clinic**
2200 Children’s Way, Doctors’ Office Tower, 8th Floor  
(615) 936-6800
The International Adoption Clinic provides consultation services for families and practitioners involved in the adoption of foreign-born children. Pre-adoption services include counseling, review of medical records, videos, travel information and vaccines. Post-adoption services include facilitating needed subspecialty consults and serving as a resource for the practitioners providing primary care for the adoptees.

**Junior League Family Resource Center**
2200 Children’s Way, Suite 2125, Nashville TN 37232  
(615) 936-2558 • (800) 288-0391
The Junior League Family Resource Center offers health information and support to children, adolescents and their families. The center assists families in obtaining information about their child’s condition and other concerns. The center also provides information on community services and links families to local and national support and advocacy groups. The Flying Pig library within the Family Resource Center has health education books, DVDs and videos designed especially for children and teens.

**Lung Center**
2200 Children’s Way, Doctors’ Office Tower, 5th Floor  
(615) 343-7617
The Lung Center staff are experts in the diagnosis and management of acute and chronic lung problems in infants, children and adolescents. The Lung Center is also the home of the Cystic Fibrosis Diagnosis and Treatment Center, the BPD follow-up program, the Pediatric Sleep Disorders Program, the Flexible Bronchoscopy Service, and special services to technology-dependent children. The faculty and staff of the Lung Center strive to provide the highest quality and family-focused care to the children and families in our region.

**Neonatal Intensive Care Unit**
(615) 322-0963
Almost 1,200 infants are treated in the Neonatal Intensive Care Units at Vanderbilt each year, with the average stay being approximately 17 days. There are two NICU’s at Vanderbilt -- a 60-bed NICU on the fourth floor of Children’s Hospital and the 12-bed Stahlman NICU at Vanderbilt University Hospital for critically ill infants born at Vanderbilt. These infants are often premature, but many other illnesses and disorders are treated.

**Neurology Clinics**
2200 Children’s Way, Doctor’s Office Tower, 9th Floor  
(615) 936-5536
The pediatric neurology faculty offer consultation services by evaluating and working with patients and families who are dealing with illnesses, disorders, and conditions that involve the nervous system (brain, spinal cord, nerves, and muscles).

**Neuromuscular Clinic**
3930 The Vanderbilt Clinic, 1301 22nd Avenue South  
(615) 936-0060
The Neuromuscular Clinic, sponsored by the Muscular Dystrophy Association (MDA), offers an interdisciplinary team approach toward initial diagnosis and follow-up care. Children and adults with neuromuscular disorders included in MDA's program have access to a clinic staffed by neuromuscular disease specialists.

**Neurosurgery**
2200 Children’s Way, Doctors’ Office Tower, 9th Floor  
(615) 322-6875
The Pediatric Neurosurgical Service treats patients with the following neurosurgical conditions – brain tumors, congenital malformations of the brain and spinal cord, epilepsy, head trauma, hydrocephalus, myelodysplasia (Spina Bifida), spasticity and cerebral palsy, and vascular malformations, including AVMs, aneurysms, Vein of Galen, cavernous malformations and moyamoya syndrome.

**Orthopaedics**
2200 Children’s Way, Doctors’ Office Tower, 4th Floor  
(615) 343-5875
The pediatric Orthopaedic Service provides extensive outpatient and inpatient experience in the diagnosis and treatment of all musculoskeletal diseases of children, including simple and complex fractures, pediatric and adolescent sports injuries, spine deformities and the treatment of scoliosis, congenital bone deformities, hip disorders, congenital foot disorders and osteomyelitis.

**Otolaryngology**
Medical Center East - South Tower  
1215 21st Avenue South, 7th Floor, Suite 7202  
(615) 322-6180
Pediatric Otolaryngology treats children with chronic ear infections, tonsil and adenoid infections, asthma and allergy/sinus problems, congenital airway problems and other birth defects of the head and neck.
Pediatric and Neonatal Transport Services: Critical Care and Back Transport
1-800-288-8111
The Neonatal Transport Program provides critical care and back transport services to infants from birth to 30 days of age. A neonatal specialty team provides transport via neonatal-specialty ground ambulances, helicopter or fixed wing aircraft from hospitals in TN, KY and AL. Equipment and supplies are available to assess and treat critically ill and recovering newborn infants during transport to and from the Hospital.

Pediatric Acute Care Clinic
2200 Children’s Way, Doctors’ Office Tower, 8th Floor
(615) 936-2555
The Pediatric Acute Care Clinic (PACC) is open six days a week, providing acute medical care for the residents’ continuity patients and same-day consultations for the community practitioners. The clinic is staffed by attending physicians, residents, and nurse practitioners. In addition, PACC serves as a valuable educational environment for the house staff and medical students.

Pediatric Critical Care Unit
(615) 322-0928
The Pediatric Critical Care Unit on the fifth floor of the hospital currently staffs 24 beds. They are approximately 1,500 admissions to the PCCU each year, with the average stay being four days. Although surgical, medical and trauma patients make up the patient base for PCCU, close to half are cardiac patients including surgical repair, pre-and post-op heart transplants.

Pediatric Dental Center
1500 21st Avenue South, Suite 3300, Village at Vanderbilt Nashville, TN 37232 • (615) 322-8798
In addition to providing dental services for the general pediatric population, Vanderbilt’s Pediatric Dentistry Program provides services for inpatients and outpatients with special needs, such as children with cancer, transplant patients and children with craniofacial problems.

Pediatric Infectious Disease Clinic
2200 Children’s Way, Doctors’ Office Tower, 6th Floor
(615) 322-2250
The Pediatric Infectious Disease Clinic is devoted to helping children who suffer from diseases such as HIV or tuberculosis. Except in rare cases, the clinic sees patients by referral only. Urgent visits are also available by contacting the Division; it is the clinic’s goal to provide a prompt consultative service for urgent visits.

Pediatric Primary Care Practice
2200 Children’s Way, Doctors’ Office Tower, 8th Floor
(615) 936-2555
The Vanderbilt Pediatric Primary Care Practice provides comprehensive well-child care to the infants and children of Middle Tennessee. The clinic offers physical examinations, immunizations, vision/hearing screening and counseling/guidance for parents and children and also provides EPSDT (Early Periodic Screening, Diagnosis, and Treatment) services.

Pediatric Sleep Disorders Program
(615) 343-5888
The Division of Pediatric Pulmonary Medicine has developed a Pediatric Sleep Disorders Program in partnership with the Department of Neurology and the Department of Internal Medicine. The Pediatric Sleep Clinic evaluates pediatric patients with possible obstructive sleep apnea, altered sleep patterns, and difficulty falling asleep and staying asleep.

Pediatric Weight Management Clinic
2200 Children’s Way, Doctors’ Office Tower, 8th Floor
(615) 936-5326, Toll free (866) 577-5326
The Pediatric Weight Management Clinic provides evaluation and treatment of childhood obesity. The vast majority of children become obese from unhealthy lifestyle and behavioral choices. The treatment approach includes lifestyle changes, since there is no approved medical therapy for treating obesity in children. The Weight Management clinic provides a multidisciplinary team approach to treatment.

Plastic Surgery
3630 The Vanderbilt Clinic, 1301 22nd Avenue South
Nashville, TN 37232-3631
(615) 322-2350
The Plastic and Reconstructive Center at Vanderbilt Children’s Hospital offers diagnosis and treatment for cosmetic and reconstructive problems in children and adolescents who require major and minor alterations of their physical appearance.

Spina Bifida Program
2200 Children’s Way, Doctors’ Office Tower, 6th Floor
(615) 936-2457, Toll free 1-800-526-4299
Spina Bifida is one of the most complicated and prevalent of congenital conditions. This clinic is organized to respond to the many diverse medical needs of people with Spina Bifida in one convenient setting.
**Tennessee Lions Eye Center**
Medical Arts Building, Suite 104
1211 21st Avenue, South, Nashville, TN 37212
(615) 936-1034
The Tennessee Lions Eye Center offers subspecialty eye care for children from birth through 18 years. Inpatient consults are done at the request of other pediatric specialists who attend patients in the Children’s Hospital. Outpatient services include vision evaluation for newborns with a family history of eye disease, evaluation of surgical and nonsurgical treatment for eye muscle disorders and double vision, orthoptic evaluation and treatment, pediatric contact lens fitting, and annual and preschool eye exams.

**Treatment and Research Institute for Autism Spectrum Disorders**
2200 Children’s Way, Doctors’ Office Tower, 9th Floor
(615) 936-1705
The Treatment and Research Institute for Autism Spectrum Disorders is dedicated to improving assessment and treatment services for children with autism spectrum disorders and their families while advancing knowledge and training.

**University Pediatrics: General Pediatrics**
539 Medical Arts Building, 1211 21st Avenue South, Nashville, TN 37232-3909  •  (615) 936-3939
*Attending Physicians:*
Rachel Mace, M.D., Nicki Greeley, M.D., & Alice Rothman, M.D.

**Urology**
2200 Children’s Way, Doctors’ Office Tower, 4th Floor
(615) 936-1060
Pediatric Urologists care for children with any problems associated with the urinary tract and/or genitalia. Managing a diversity of problems ranging from complex genital and urinary tract disorders to socially debilitating voiding abnormalities requires the technical skill of a micro-surgeon with the reassuring touch of a friend and confidant.

**Vanderbilt Childhood Cancer Program**
2200 Children’s Way, Doctors’ Office Tower, 6th Floor
(615) 936-1762
The Vanderbilt Childhood Cancer Program sees patients at the Monroe Carell Jr. Children’s Hospital at Vanderbilt; the program is ranked in the top 10 for pediatric cancer care. It is part of the Vanderbilt-Ingram Cancer Center, the only National Cancer Institute-designated Comprehensive Cancer Center in Tennessee and one of only 39 centers in the nation to hold this distinction.

**Vanderbilt Children’s Health Improvement and Prevention (VCHIP)**
3401 West End Avenue, Suite 470W
Nashville, TN 37232  •  (615) 936-5317
The VCHIP program is designed to focus on children’s health through community partnerships with a multi-disciplinary approach. Its goal is to give all children the very best chance at developing into healthy and productive adults and develop meaningful programs with measurable results showing that behaviors can be changed for the better. Teams of physicians, nurses, epidemiologists, nonprofits, business leaders, statisticians, and community volunteers meet regularly to help identify those needs that can be addressed most effectively within the three primary advocacy and outreach areas: Healthy Children, Safe Children, and Strong Families.

**Vanderbilt Eskind Pediatric Diabetes Clinic**
8210 Medical Center East, South Tower
1215 21st Avenue South, Nashville, TN 37232-8147
(615) 322-7842
The program provides comprehensive diabetes management, diabetes education, and self-management training for children and teens with diabetes and their families. Ongoing care and education is available for families new to the area or new to this program. The staff works closely with the family’s primary care physician to provide expert guidance in diabetes treatment through adolescence.
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<td>Down Syndrome Clinic</td>
<td>615-343-3696</td>
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<td>Emergency Department</td>
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<td>Family Resource Center</td>
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<td>Physician Liaison/Judy Gaffron</td>
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<td>615-322-1367</td>
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<td>or 615-351-8583</td>
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<td>Physician Referral</td>
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<td>Physician Services/Judy Ralph</td>
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